

### Kirloskar Brothers Limited.

# **Financial Analysts Presentation**

Q4 - FY 2015-16

### **Disclaimer**



These materials may contain forward-looking statements regarding Kirloskar Brothers Ltd. (KBL), our corporate plans, future financial condition, future results of operations, future business plans and strategies. All such forward-looking statements are based on our management's assumptions and beliefs in the light of information available to them at this time. These forward-looking statements are, by their nature, subject to significant risks and uncertainties and actual results, performance and achievements and may be materially different from those expressed in such statements. Factors that may cause actual results, performance or achievements to differ from expectations include, but are not limited to, regulatory changes, future levels of industry product supply, demand and pricing, weather and weather related impacts, wars and acts of terrorism, development and use of technology, acts of competitors and other changes to business conditions. KBL undertakes no obligation to revise any such forward-looking statements to reflect any changes in KBL's expectations with regard thereto or any change in circumstances or events after the date hereof.

# **Companywide Highlights**



- Project business focused on completion of projects as per the commitments given to customers
- Products and packaged systems were appreciated by customers in Europe, North America, Middle-East, North Africa and South-East Asia. Exports sales grew by 8 % based on the demand from international market
- First order for Factory Mutual (FM) and Underwriting Laboratories (UL) certified (FM/UL) fire-fighting pumps was received from Bangladesh.
- Sale of Submersible pumps registered a growth of 44 % over last year. The progress in Mini pump sale was 18 % in terms of quantity and 19% in value in comparison to the previous year
- Handing over of Eight Domestic projects Ainapur1, Savalgi, Karimasutti, Thimmapur, Chimalgi, Souparnika, Kaythanhalli, Mulwad and Overseas El Rajihi.
- A repeat order was received from Turkish energy company for its 230 MW Gardabani Combined Cycle Power Plant project in Georgia

# **Sector Highlights**



#### Irrigation

#### **Highlights**

- Vertical Turbine (VT) Pumps for Pattisama Lift Irrigation Scheme commissioned by Hon. Chief Minister of Andhra Pradesh
- VT Pumps and Motors were supplied to L & T for Sauni Lift irrigation project at Gujarat
- Metallic Volute Pumps and Synchronous Motors were dispatched for Koppal Lift irrigation project, Karnataka

#### Water

#### **Highlights**

- Hyderabad Metropolitan Water Supply and Sewerage Board (HMWSSB) Godavari, large Horizontal Split Case pumps for high head were supplied and commissioned
- HMWSSB at Mailardevpally Horizontal Split Case pumps were successfully commissioned

## **Sector Highlights**



#### **Power**

#### **Highlights**

- > 3 units of 5 MW each for Barapole Hydro Electric Project of Kerala State Electricity Board (KSEBL) consisting horizontal Francis type hydro turbines were commissioned adding 15 MW of green power. This is the largest capacity hydroelectric project of the company ever installed at single location
- ➤ Boiler Feed pumps developed and designed by KBL along with the Condensate Extraction (CE) pumps were supplied through Hyundai Engineering for 1600 MW Mirfa Combined Cycle Power Plant (CCPP) at UAE.
- > CW Pump-sets in special material of construction for sea water application were delivered to Toshiba for Thermal Power Project, at Philippines.
- In Bangladesh, CE pumps were supplied for Combined Cycle Power Plant (CCPP). Also, pumps meant for raw water application were provided for CCPP at Bangladesh.

# **Sector Highlights**



#### Oil & Gas

#### **Highlights**

- Fire water pumps order for Reliance Rewari terminal executed smoothly, resulting in receipt of repeat order for Reliance Chennai, Haldia and Kanpur terminal.
- Fire water pumps order of Air Liquid executed smoothly, resulting in receipt of repeat order of Jockey pump from customer.
- > Order executed for UL listed fire pumps at power plant in Bangladesh
- > Executed order of Vertical Sump pumps for Reliance which is one of its largest in Vertical Sump pumps segment.

#### **Building & Construction**

#### **Highlights**

- Inroads were made into the Heating Ventilation and Air Conditioning (HVAC) system market
- > Hydro Pneumatic system with Lowest Life Cycle (LLC) cost pumps were supplied for Magarpatta city

# **Companywide Pending Orders**



**Enriching Lives** 

Pending Order Board as on March 2016

| Sector                       | 1Q     | 2Q     | ЗQ     | 4Q     | 4Q         |
|------------------------------|--------|--------|--------|--------|------------|
| (Rs.Crs)                     | Jun-15 | Sep-15 | Dec-15 | Mar-16 | % of Total |
| Irrigation                   | 729    | 777    | 750    | 776    | 49%        |
| Water Resource Mgmt          | 190    | 179    | 157    | 196    | 12%        |
| Power                        | 361    | 307    | 297    | 280    | 18%        |
| Oil & Gas                    | 47     | 38     | 29     | 30     | 2%         |
| Marine & Defence             | 14     | 13     | 11     | 23     | 1%         |
| Industry                     | 76     | 35     | 32     | 43     | 3%         |
| Building & Construction      | 35     | 25     | 28     | 36     | 2%         |
| KOV Distribution             | 38     | 40     | 39     | 18     | 1%         |
| Customer Support & Spare     | 24     | 26     | 38     | 52     | 3%         |
| Valves                       | 88     | 70     | 45     | 79     | 5%         |
| Export Excellence Cell (EEC) |        | 65     | 88     | 37     | 2%         |
| TOTAL                        | 1,601  | 1,576  | 1,514  | 1,570  | 100%       |

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|                 | Jun-15 | Sep-15 | Dec-15 | Mar-16 |
|-----------------|--------|--------|--------|--------|
| KBL Standalone  | Q 4    | Q 1    | Q 2    | Q 3    |
| Orders Received | 463    | 344    | 530    | 586    |

|     | _  | _   |
|-----|----|-----|
| Rs. | ln | Crs |

|                        | Jun-15 | Sep-15 | Dec-15 | Mar-16 |
|------------------------|--------|--------|--------|--------|
| KBL Consolidated       | Q 3    | Q 4    | Q 1    | Q 3    |
| Orders Received        | 752    | 612    | 624    | 773    |
| Pending Orders on Hand | 2,137  | 2,096  | 2,299  | 2,103  |

Orders of Irrigation sector not commenced for execution amounting to Rs. 395 Cr are excluded from pending orders on hand

# **Q4** Financials – Standalone Highlights



- Revenue from operations was Rs. 1,656 Cr as against Rs. 1,626 Cr in the previous year, registering a rise of 2 %.
- Product sector sales have increased by 9 %, but Project sector sales have dropped by 16%. Drop in Project Sector sales is attributable to continued market sluggishness and liquidity problems. Further, KBL was selective in taking Project Orders, where payment terms were fair and reasonable to sellers of equipment. Share of product sector sales in total sales increased to 75 % from 70 % in PY.
- > KBL continued with the policy of dispatch only against recovery of money for projects business.
- > Composite material cost as per cent to sales has marginally increased to 65.3% from 65.2 % in the previous year.
- Total expenditure excluding depreciation and finance cost was Rs. 528 Cr as against Rs. 493 Cr in the previous year. The increase includes the effect of wage settlement, and expenses on Strategy Planning, various marketing initiatives.
- Total finance cost including bank charges was Rs. 37 Cr as against the same amount of Rs. 41 Cr in previous year.

# Q4 Financials – Standalone Highlights



- For the year 2015-16, profit before tax was Rs. 6.4 Cr as against Rs. 5.5 Cr in Financial Year 2014-15.
- > Rise in inventory by Rs. 19 Cr, mainly at Kirloskarvadi plant on account of Power project.
- > Total receivables including retentions have reduced to Rs. 684 Cr as against Rs. 729 Cr in March 2015. In days sales debtors have reduced to 140 days from 152 days in PY.
- ➤ Marginal reduction in creditors Rs. 15 Cr, Creditors in days consumption are at 137 days as against 146 days in March 2015.
- > Borrowings as at end of the year were at Rs. 255 Cr as against Rs. 238 Cr as at end of the previous year.

# Q4 Financials – Consolidated Highlights



- Drop in consolidated total income by 4% Rs. 2,625 Cr as against Rs. 2,745 Cr in PY.
- Turnover of domestic subsidiary companies is almost at same level of PY Rs. 442 Cr vs 445 Cr in PY.
- > Turnover of overseas subsidiary companies dropped from Rs. 975 Cr to Rs. 873 Cr 10% drop.
- Domestic subsidiaries made losses of Rs. 1 Cr as against profit of Rs. 22 Cr in PY. (Drop in PBT of KCPL by Rs. 11 Cr and KEPL by Rs. 21 Cr)
- International subsidiaries made loss of Rs. 16 Cr as against PBT of Rs. 47 Cr in PY. Main reasons are as under:
  - ✓ Loss made by newly acquired company Rodelta Pumps BV Rs. 5 Cr
  - ✓ Drop in sales of SPP Pumps Ltd by 16%, which resulted into loss for the year of Rs. 8 Cr as against profit of Rs. 53 Cr in the previous year.
  - ✓ Downturn in oil industry on a global scale has affected SPP's performance, major projects in this sector are either cancelled or postponed which has affected the turnover.
- Total group borrowings stand at Rs. 365 Cr as against Rs. 355 Cr.

### Five Year Financials – Standalone



| Year               | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|--------------------|-------|-------|-------|-------|-------|
| Turnover           | 1,782 | 1,872 | 1,760 | 1,626 | 1,656 |
| Domestic           | 1,667 | 1,718 | 1,641 | 1,498 | 1,532 |
| Exports            | 115   | 154   | 118   | 128   | 125   |
| Total Assets       | 1,103 | 1,047 | 1,024 | 1,035 | 1,059 |
| Net Current Assets | 569   | 501   | 473   | 483   | 509   |
| Investment         | 215   | 215   | 215   | 233   | 243   |
| Net Fixed Assets   | 319   | 331   | 336   | 319   | 306   |

### Five Year Financials - Standalone



| Year                | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|---------------------|-------|-------|-------|-------|-------|
| Shareholder's Funds | 754   | 778   | 800   | 796   | 804   |
| Subscribed Capital  | 16    | 16    | 16    | 16    | 16    |
| Reserves            | 738   | 763   | 784   | 780   | 788   |
| Borrowings          | 350   | 268   | 224   | 238   | 255   |

### Five Year Financials – Standalone



| Year        | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|-------------|-------|-------|-------|-------|-------|
| EBDITA      | 118   | 148   | 145   | 97    | 83    |
| % to Sales  | 6.6%  | 7.9%  | 8.3%  | 5.9%  | 5.0%  |
| PBT         | 34    | 72    | 70    | 6     | 6     |
| % to Sales  | 1.9%  | 3.8%  | 4.0%  | 0.3%  | 0.4%  |
| PAT         | 31    | 43    | 48    | 9     | 12    |
| % to Sales  | 1.8%  | 2.3%  | 2.7%  | 0.5%  | 0.7%  |
| Cash Profit | 61    | 75    | 82    | 58    | 51    |

### Five Year Financials – Standalone



| Year                               | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|------------------------------------|-------|-------|-------|-------|-------|
| Earnings Per Share - Rs.           | 3.9   | 5.5   | 6.0   | 1.1   | 1.5   |
| Cash Earnings Per Share - Rs.      | 7.7   | 9.5   | 10.4  | 7.3   | 6.4   |
| Dividend Payout - Rs. In Crores    | 16    | 16    | 20    | 4     | 4     |
| Dividend - %                       | 100%  | 100%  | 125%  | 25%   | 25%   |
| Book Value / Share - Rs. Per Share | 95    | 98    | 101   | 100   | 101   |
| Market Cap - Rs in Crores          | 992   | 1,179 | 1,309 | 1,528 | 937   |
| No. of Employees                   | 2,965 | 3,099 | 2,887 | 2,848 | 2,916 |
| Turnover / Employee - Rs in Crores | 0.6   | 0.6   | 0.6   | 0.6   | 0.6   |

### Five Year Financials - Consolidated



| Year               | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|--------------------|-------|-------|-------|-------|-------|
| Turnover           | 2,554 | 2,612 | 2,690 | 2,728 | 2,594 |
| In India           | 1,881 | 1,862 | 1,755 | 1,798 | 1,655 |
| Outside India      | 673   | 750   | 935   | 930   | 939   |
| Total Assets       | 1,246 | 1,264 | 1,292 | 1,367 | 1,333 |
| Net Current Assets | 725   | 711   | 739   | 783   | 761   |
| Investment         | 5     | 4     | 0     | 1     | 0     |
| Goodwill           | 78    | 71    | 77    | 63    | 56    |
| Net Fixed Assets   | 439   | 479   | 476   | 520   | 516   |

### Five Year Financials - Consolidated



#### Rs. In Crs

| Year                | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|---------------------|-------|-------|-------|-------|-------|
| Shareholder's Funds | 855   | 931   | 996   | 1,012 | 968   |
| Subscribed Capital  | 16    | 16    | 16    | 16    | 16    |
| Reserves            | 839   | 915   | 980   | 996   | 952   |
| Borrowings          | 392   | 334   | 297   | 355   | 365   |

| Year        | FY 12 | FY 13 | FY 14 | FY 15 | FY 16 |
|-------------|-------|-------|-------|-------|-------|
| EBDITA      | 184   | 215   | 211   | 208   | 96    |
| % to Sales  | 7.2%  | 8.2%  | 7.9%  | 7.6%  | 3.7%  |
| PBT         | 75    | 112   | 105   | 63    | (34)  |
| % to Sales  | 2.9%  | 4.3%  | 3.9%  | 2.3%  | -1.3% |
| PAT         | 51    | 66    | 65    | 45    | (32)  |
| % to Sales  | 2.0%  | 2.5%  | 2.4%  | 1.7%  | -1.2% |
| Cash Profit | 97    | 115   | 120   | 140   | 45    |

### **Consolidated Accounts – 2015 -16**



| DARTIOUS ARO                           | TOTAL                        | TOTAL INCOME DESCRIPTIONS INCOME TAX |            |        |              |        | RS IN CIS |        |  |
|--|------------------------------|--------------------------------------|------------|--------|--------------|--------|-----------|--------|--|
| PARTICULARS                            | TOTAL INCOME   PROFIT / LOSS |                                      | INCOME TAX |        | PROFIT AFTER |        |           |        |  |
|  |                              | BEFORE TAX                           |            |        |              | TAX    |           |        |  |
|  | Mar-16                       | Mar-15                               | Mar-16     | Mar-15 | Mar-16       | Mar-15 | Mar-16    | Mar-15 |  |
| PARENT COMPANY                         |                              |                                      |            |        |              |        |           |        |  |
| KIRLOSKAR BROTHERS LTD                 | 1,680                        | 1,637                                | 6          | 6      | (5)          | (3)    | 12        | 8      |  |
| SUBSIDIARY COMPANIES                   |                              |                                      |            |        |              |        |           |        |  |
| KIRLOSKAR BROTHERS INTERNATIONAL B V   | 873                          | 975                                  | (16)       | 47     | (0)          | 11     | (15)      | 35     |  |
| THE KOLHAPUR STEEL LTD.                | 39                           | 31                                   | (5)        | (10)   | 1            | (1)    | (5)       | (9)    |  |
| KIRLOSKAR CORROCOAT PVT LTD.           | 46                           | 72                                   | 5          | 16     | 2            | 5      | 3         | 11     |  |
| KIRLOSKAR SYSTECH LTD.                 | 22                           | 20                                   | 7          | 5      | 2            | 2      | 5         | 3      |  |
| KARAD PROJECTS & MOTORS LTD.           | 263                          | 246                                  | 5          | 3      | 1            | 1      | 5         | 1      |  |
| SUB TOTAL                              | 2,923                        | 2,981                                | 3          | 66     | (0)          | 16     | 4         | 50     |  |
| JOINT VENTURE COMPANIES                |                              |                                      |            |        |              |        |           |        |  |
| KIRLOSKAR EBARA PUMPS LTD. (SHARE 45%) | 71                           | 76                                   | (13)       | 8      | (1)          | 1      | (12)      | 7      |  |
| TOTAL                                  | 2,995                        | 3,057                                | (10)       | 74     | (2)          | 17     | (8)       | 57     |  |
| LESS INTRA GROUP TRANSACTIONS          | 372                          | 312                                  | 17         | 6      | •            | -      | 17        | 9      |  |
| Goodwill Amortization                  | -                            | -                                    | 7          | 6      | -            | -      | 7         | 6      |  |
| TOTAL (KBL)                            | 2,622                        | 2,745                                | (34)       | 62     | (2)          | 17     | (32)      | 45     |  |

### **Consolidated Accounts – 2015 -16**



| RS. In Crs                             |           |        |        |        |                   |        |  |  |  |
|--|-----------|--------|--------|--------|-------------------|--------|--|--|--|
| PARTICULARS                            | Net Worth |        | Borro  | wings  | Total Liabilities |        |  |  |  |
|  | Mar-16    | Mar-15 | Mar-16 | Mar-15 | Mar-16            | Mar-15 |  |  |  |
| PARENT COMPANY                         |           |        |        |        |                   |        |  |  |  |
| KIRLOSKAR BROTHERS LTD                 | 805       | 796    | 255    | 238    | 1,059             | 1,035  |  |  |  |
| SUBSIDIARY COMPANIES                   |           |        |        |        |                   |        |  |  |  |
| KIRLOSKAR BROTHERS INTERNATIONAL B V   | 240       | 258    | 99     | 103    | 339               | 361    |  |  |  |
| THE KOLHAPUR STEEL LTD.                | 1         | (4)    | 5      | 15     | 6                 | 11     |  |  |  |
| KIRLOSKAR CORROCOAT PVT LTD.           | 9         | 10     | 5      | 0      | 14                | 10     |  |  |  |
| KIRLOSKAR SYSTECH LTD.                 | 7         | 7      | 0      | 0      | 7                 | 7      |  |  |  |
| KARAD PROJECTS & MOTORS LTD.           | 68        | 66     | 0      | 0      | 69                | 66     |  |  |  |
| SUB TOTAL                              | 1,130     | 1,135  | 364    | 356    | 1,494             | 1,491  |  |  |  |
| JOINT VENTURE COMPANIES                |           |        |        |        |                   |        |  |  |  |
| KIRLOSKAR EBARA PUMPS LTD. (SHARE 45%) | 40        | 52     | 2      | 5      | 43                | 57     |  |  |  |
| SUB TOTAL                              | 1,171     | 1,187  | 366    | 361    | 1,537             | 1,548  |  |  |  |
| LESS INTRA GROUP TRANSACTIONS          | 199       | 175    | 1      | 6      | 203               | 181    |  |  |  |
| TOTAL (KBL)                            | 972       | 1,012  | 365    | 355    | 1,334             | 1,367  |  |  |  |

### **Consolidated Accounts – 2015 -16**



|  |                       |        |              |        |             |        | U9. II       | 1 013  |
|--|-----------------------|--------|--------------|--------|-------------|--------|--------------|--------|
| PARTICULARS                            | Net Current<br>Assets |        | Fixed Assets |        | Investments |        | Total Assets |        |
|  |                       |        |              |        |             |        |              |        |
|  | Mar-16                | Mar-15 | Mar-16       | Mar-15 | Mar-16      | Mar-15 | Mar-16       | Mar-15 |
| PARENT COMPANY                         |                       |        |              |        |             |        |              |        |
| KIRLOSKAR BROTHERS LTD                 | 513                   | 482    | 303          | 319    | 243         | 233    | 1,059        | 1,035  |
| SUBSIDIARY COMPANIES                   |                       |        |              |        |             |        |              |        |
| KIRLOSKAR BROTHERS INTERNATIONAL B V   | 189                   | 226    | 150          | 135    | 0           | 0      | 339          | 361    |
| THE KOLHAPUR STEEL LTD.                | (6)                   | (1)    | 12           | 13     | 0           | 0      | 6            | 11     |
| KIRLOSKAR CORROCOAT PVT LTD.           | 5                     | 2      | 8            | 8      | 0           | 0      | 14           | 10     |
| KIRLOSKAR SYSTECH LTD.                 | 5                     | 3      | 3            | 4      | 0           | 0      | 7            | 7      |
| KARAD PROJECTS & MOTORS LTD.           | 43                    | 38     | 26           | 28     | 0           | 0      | 69           | 66     |
| SUB TOTAL                              | 749                   | 750    | 502          | 508    | 243         | 233    | 1,494        | 1,491  |
| JOINT VENTURE COMPANIES                |                       |        |              |        |             |        |              |        |
| KIRLOSKAR EBARA PUMPS LTD. (SHARE 45%) | 23                    | 35     | 20           | 22     | 0           | 0      | 43           | 57     |
| SUB TOTAL                              | 772                   | 785    | 522          | 530    | 243         | 233    | 1,537        | 1,548  |
| LESS INTRA GROUP TRANSACTIONS          | 7                     | 5      | 50           | 57     | 243         | 233    | 203          | 181    |
| TOTAL (KBL)                            | 765                   | 780    | 572          | 587    | 0           | 0      | 1,334        | 1,367  |



# **Thank You**