



Enriching Lives

KIRLOSKAR BROTHERS LIMITED

Established 1888

A Kirloskar Group Company

**INVESTOR PRESENTATION
Q4 & FY24**

(For South-East Asia)

*This presentation and the accompanying slides (the “Presentation”), which have been prepared by **Kirloskar Brothers Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.*

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of or any omission from this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

We are already here!



Enriching Lives



Marina Bay Sands



Reflections at Keppel Bay



Singapore Parliament House



Hong Kong–Zhuhai–Macau Bridge



Changi Water Reclamation Plant



Helios Terminal

Financial Highlights



Consolidated Highlights



Enriching Lives

Revenue

EBITDA

PAT

Rs. 1,224 crores

Rs. 228 crores

Rs. 153 crores

+9%

+44%

+52%

Margin at 19%

Margin at 13%



Rs. 4,001 crores

Rs. 578 crores

Rs. 350 crores

+7%

+36%

+48%

Margin at 15%

Margin at 9%



Q4FY24

FY24

Consolidated Profit & Loss Statement



Enriching Lives

Particulars (In Rs. Cr.)	Q4FY24	Q4FY23	YoY	FY24	FY23	YoY
Net Revenue from Operations	1,223.8	1,124.6	9%	4,001.2	3,730.2	7%
Other Income	36.3	13.1		58.6	27.3	
COGS	593.7	607.8		1983.0	1,954.7	
Gross Profit	666.4	529.9	26%	2076.8	1,802.8	15%
Gross Margin (%)	54.5%	47.1%	733 bps	51.9%	48.3%	357 bps
Employee Expenses	188.6	157.3		672.7	565.2	
Other Expenses	250.3	214.4		825.9	811.3	
EBITDA	227.5	158.2	44%	578.2	426.3	36%
EBITDA Margin (%)¹	18.6%	14.1%	452 bps	14.5%	11.4%	302 bps
Finance Costs	7.6	7.9		25.8	35.4	
Depreciation	20.7	18.1		78.4	68.6	
Exceptional Item [*]	0.3	0.0		(6.6)	4.2	
PBT	198.9	132.2	50%	480.6	318.1	51%
Taxes	56.2	41.5		141.0	93.0	
Share in profit of joint venture company	10.1	10.0		10.1	10.7	
Reported PAT	152.8	100.7	52%	349.7	235.8	48%
PAT Margin (%)¹	12.5%	9.0%	353 bps	8.7%	6.3%	242 bps
Earnings Per Share (EPS)	19.2	12.6		43.8	29.6	

1. EBITDA & Reported PAT margin is % to Revenue from Operations

* Exceptional items for the quarter and year ended 31 March 2024, represent net amount of reversal of project related provisions of earlier period in respect of company's subsidiary 'Karad Projects and Motors Limited.'

Consolidated Balance Sheet Statement



Enriching Lives

Particulars (Rs. Crores)	31 st March 24	31 st March 23
Non Current assets		
Property, Plant and Equipment	578.7	481.4
Capital work in progress	32.0	81.3
Intangible assets	4.1	4.8
Right to use assets	36.6	30.6
Goodwill	14.4	14.4
Investment Property	0.5	0.7
Financial Assets		
(i) Investments	96.5	88.5
(ii) Loans	0.0	0.0
(iii) Trade Receivables	60.8	57.4
(iv) Others	17.7	16.9
Deferred Tax Assets (net)	27.7	40.8
Other non-current assets	69.3	72.5
Total Non Current Assets	938.3	889.0
Current Assets		
Inventories	852.3	714.0
Financial Assets		
(i) Trade receivables	524.4	488.5
(ii) Cash and Cash Equivalents	265.9	221.3
(iii) Other Bank balances	26.9	31.6
(iv) Investments	298.3	226.7
Current Tax Assets(Net)	5.3	5.7
Other financial assets incl. Loans	96.1	103.5
Other current assets	317.4	335.5
Total Current Assets	2,386.6	2,126.8
Total Assets	3,324.9	3,015.8

Particulars (Rs. Crores)	31 st March 24	31 st March 23
Equity		
Equity Share capital	15.9	15.9
Other Equity	1,703.1	1,388.1
Non Controlling Interest	5.1	3.4
Total Equity	1,724.1	1,407.4
Financial liabilities		
(i) Borrowings	64.6	110.9
(ii) Other Financial liabilities	5.5	3.7
(iii) Trade Payables	8.3	8.0
Other non current Liability	80.6	85.2
Provisions	37.0	44.8
Total Non Current Liabilities	196.0	252.6
Financial liabilities		
(i) Borrowings	90.3	141.8
(ii) Trade Payables	663.1	601.8
(iii) Other financial liabilities	166.6	164.1
Provisions	77.6	83.9
Other current liabilities	402.0	358.2
Current tax liabilities (Net)	5.2	6.1
Total Current Liabilities	1,404.8	1,355.8
Total Equity and Liabilities	3,324.9	3,015.8

Consolidated Cash Flow Statement



Enriching Lives

Particulars (Rs. Crores)	31 st March 24	31 st March 23
Profit Before Taxes	480.6	318.1
Changes in working capital	27.0	81.3
Cash generated from operations	507.6	399.4
Direct taxes paid (net of refund)	126.4	67.4
Net Cash from Operating Activities	381.2	332.0
Net Cash from Investing Activities	(189.4)	(75.6)
Net Cash from Financing Activities	(147.3)	(169.4)
Net Increase in cash and cash equivalents	44.6	87.0
Add: Cash & Cash equivalents at the beginning of the period	221.3	134.3
Cash & Cash equivalents at the end of the period	265.9	221.3

Q4 & FY24 Key Subsidiaries Financials Performance



Enriching Lives

Companies (Rs.in Crs.)	KBL		KCPL		TKSL		KPML		KBIBV		Elimination		Total	
	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23
Revenue	899.7	794.0	11.0	9.0	10.1	13.7	157.5	123.4	321.9	335.3	-176.4	-150.8	1,223.8	1,124.6
EBITDA	179.7	121.0	2.7	2.0	-6.2	-3.0	27.5	20.0	31.5	30.0	-7.8	-11.8	227.5	158.2
EBITDA %	20.0%	15.2%	24.8%	22.3%	-	-	17.5%	16.2%	9.8%	8.9%	-	-	18.6%	14.1%

Companies (Rs.in Crs.)	KBL		KCPL		TKSL		KPML		KBIBV		Elimination		Total	
	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23
Revenue	2,720.1	2,540.0	40.5	35.0	53.4	46.0	506.5	515.0	1,257.7	1,178.0	-577.1	-583.0	4,001.2	3,731.0
EBITDA	377.4	277.0	7.0	4.0	-17.9	-14.0	74.9	65.0	140.4	106.0	-3.5	-11.7	578.2	426.3
EBITDA %	13.9%	10.9%	17.3%	11.4%	-	-	14.8%	12.6%	11.2%	9.0%	-	-	14.5%	11.4%

Q4 & FY24 KBIBV Group Financials



Enriching Lives

Companies (Rs.in Crs.)	SPP UK		SPP Inc (USA)		Dutch Group		KBTL (Thailand+ Singapore)*		SPP Mena		SA Group		KBIBV Standalone		Elimination		KBIBV Group	
	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23	Q4 FY24	Q4 FY23
Revenue	150.4	163.0	130.8	112.0	18.6	20.0	14.1	31.0	0.6	1.0	12.7	12.0	0.0	0.0	-5.3	-3.0	321.9	336.0
EBITDA	18.6	12.5	21.7	14.9	0.9	-0.1	-2.1	0.4	1.4	0.8	1.4	1.0	14.6	0.7	-25.0	-0.3	31.5	29.9
EBITDA %	12.4%	7.7%	16.6%	13.3%	4.8%	-0.3%	-14.9%	1.2%	225.5%	76.8%	11.0%	8.4%	-	-	473.9%	9.5%	9.8%	8.9%

Companies (Rs.in Crs.)	SPP UK		SPP Inc (USA)		Dutch Group		KBTL (Thailand+ Singapore)*		SPP Mena		SA Group		KBIBV Standalone		Elimination		KBIBV Group	
	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23	FY24	FY23
Revenue	573.1	520.0	503.0	426.0	59.3	61.0	90.1	142.0	4.4	5.0	46.2	48.0	0.0	0.0	-18.3	-24.0	1,257.7	1,178.0
EBITDA	67.1	42.8	72.8	40.2	-5.0	0.6	2.4	10.4	2.5	2.7	8.4	10.6	9.5	-3.0	-17.2	2.0	140.4	106.0
EBITDA %	11.7%	8.2%	14.5%	9.4%	-8.4%	1.0%	2.6%	7.3%	57.2%	54.0%	18.2%	22.0%	-	-	89.8%	-8.9%	11.2%	9.0%

* KBTL Sales impacted due to delay in execution of large order of CVP pumps of THB 150 mn

Domestic & Overseas Orderbook Position



Enriching Lives

Robust Orderbook Implying Strong Revenue Visibility

Orderbook and Pending Order Position (In Rs. crores)

Domestic	Q4 FY23	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24
Orders received	828	796	740	731	947
Pending Orderbook* (A+B)	1,918	2,008	2,045	2,019	1,898
KBL Standalone (A)	1,820	1,914	1,956	1,943	1,826
Domestic Subsidiaries (B)	98	94	89	76	72

Overseas	Q4 FY23	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24
Orders Received	495	361	330	380	335
Pending Orderbook*	970	1,012	1,039	1,092	1,101

Domestic + Overseas	Q4 FY23	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24
Orders Received	1,324	1,157	1,070	1,111	1,282
Pending Orderbook*	2,888	3,020	3,084	3,111	2,999

* Pending Orderbook does not include orders for small pump business as this is a made to stock business. Orders received include small pump business orders received and executed in the same month from stock

Standalone Pending Order book (In Rs. crores)

Sector^	Q4 FY23	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24
Irrigation + Water Resource Mgmt.	851	879	916	913	840
Power	504	503	484	456	492
Oil & Gas	71	84	83	75	46
Marine & Defence	42	59	38	45	27
Industry	102	112	133	151	136
Building & Construction	90	106	121	128	137
Customer Support & ESD	91	105	111	118	88
Valves	69	66	69	58	60
Total	1,820	1,914	1,956	1,943	1,826

^ Sectoral orderbook is only for standalone business. KBL consolidated Orderbook includes orderbook of all domestic as well as its International companies



Enriching Lives

About Us



Company at Glance



Enriching Lives

Inherent Strength Built Over Time

Presence Since 135+ Years

One of the 1st **AtmaNirbhar** organization. India's 1st & largest pump manufacturer. Made some of India's 1st **engineering products** including Iron Plough, Centrifugal Pumps, Diesel Engines, Motors and Air Compressors

Manufacturing Facilities 9 Domestic & 5 International

Strategically located across various trading blocks – **Expanding geographic presence** with reduced turnaround time, cost-efficiency with adherence to National and International standards and sourcing norms

Diversified Product Portfolio Catering to Wider Applications

Product Offering 250+

SKUs
100,000+

Increasing the mix of value-added products, end-to-end solutions and new product launches by leveraging technological advances like 3-D Printing, IoT, AI, AR and VR

Diversified Application 12+ Industries

Active Customer Base
2,500+

Growing presence in fast growing **ASEAN region**. Strong presence in **sunrise sectors** like chemicals, petrochemicals, waste-water management & renewable energy

Catering to
**6 Continents &
120 Countries**

**India's 1st and leading
manufacturer of critical
pumps for nuclear power
plants**

**Serving Millions of farmers,
households and industries
everyday**

Providing **cuttingedge,
energy-efficient and
environmentally sustainable
innovations**

Strong Brand Portfolio



BRAYBAR PUMPS (PTY) LTD
Republic of South Africa



KARAD PROJECTS AND MOTORS LIMITED
India



KIRLOSKAR BROTHERS (THAILAND) LIMITED
Thailand



KIRLOSKAR CORROCOAT PRIVATE LIMITED
India



KIRLOSKAR EBARA PUMPS LIMITED
India



RODELTA PUMPS INTERNATIONAL B.V.
The Netherlands



SPP PUMPS LIMITED
United Kingdom



SYNCROFLO, INC.
U.S.A.



THE KOLHAPUR STEEL LIMITED
India

Legacy of 135+ Years



Enriching Lives

IDEATE

INNOVATE

IMPLEMENT

1888-1920

1941-1958

1988-2009

2010-2020

2021 Onwards

Establishment Phase

Restructuring Phase

Acquisition Phase

Strategic & Technology Expansion

Monetise

- **1888** : Establishment of Kirloskar Brothers
- **1920** : Incorporation of KBL

- **1941** : Divested machine tool business to form The Mysore Kirloskar Ltd.
- **1946** : Divested electrical business to form Kirloskar Electric Co. Ltd & internal combustion engine business to form Kirloskar Oil Engines Ltd.
- **1958** : Divested air compressors business to form Kirloskar Pneumatic Co. Ltd.

- **1988** : Established Kirloskar Ebara Pumps Ltd. & Acquired Hematic Motors Pvt. Ltd.
- **2003** : Acquired SPP Pumps Ltd (UK)
- **2004** : Incorporation of SPP Pumps Inc. (USA)
- **2006** : JV with Corrocoat Ltd, UK to form Kirloskar Corrocoat Pvt Ltd
- **2007** : Acquired The Kolhapur Steel Limited & Incorporation of Kirloskar Brothers International B.V. (The Netherlands)
- **2008** : Incorporation of Kirloskar Pompen B.V. (The Netherlands) & Incorporation of Kirloskar Brothers (Thailand) Ltd.

- **2010** : Acquired Braybar Pumps (Pty) Ltd. (South Africa)
- **2014** : Acquired SyncroFlo Inc. (USA)
- **2015** : Acquired Rodelta Pumps International B.V. (The Netherlands)
- Investment in Data Analytics , Remote Monitoring of Pumps Additive Manufacturing, Virtual Reality, Artificial Intelligence & Augmented Reality

- Monetise data and insights for customers
- Leverage technology to gain market share
- Deepen geographic presence
- Debottleneck the capacities
- Cost Optimization
- Value Added Products

Our Business & Product Line



Enriching Lives

Our Business

Large & Medium
pumping solutions for
complex fluid
management system

Small pumps for day-to-
day use at households
and farms

Valves for industrial and
large-scale applications

Hydel turbines

Our Product Line

75+ Types of
Pumps

Flow up to
120,000 m³/hr.
(529,000 US GPM)

*Pumps ranging
from 0.3 KW to
30 MW*

Pump Head up to
3,200 m (4,539
psi)

28+ Types of
Valves

Valves with
diameter
50 mm to 5 m

Low Tension (LT)
induction motors
up to 315 frame

*PICO and Mini
Hydel Turbines
(3kW-10MW)*

EPC Capabilities

Lowest Life Cycle
Cost LLC™ pumps
world-wide

Application

Oil & Gas



Water Resource



Marine & Defence



Irrigation



Bldg. & Const.



Industry



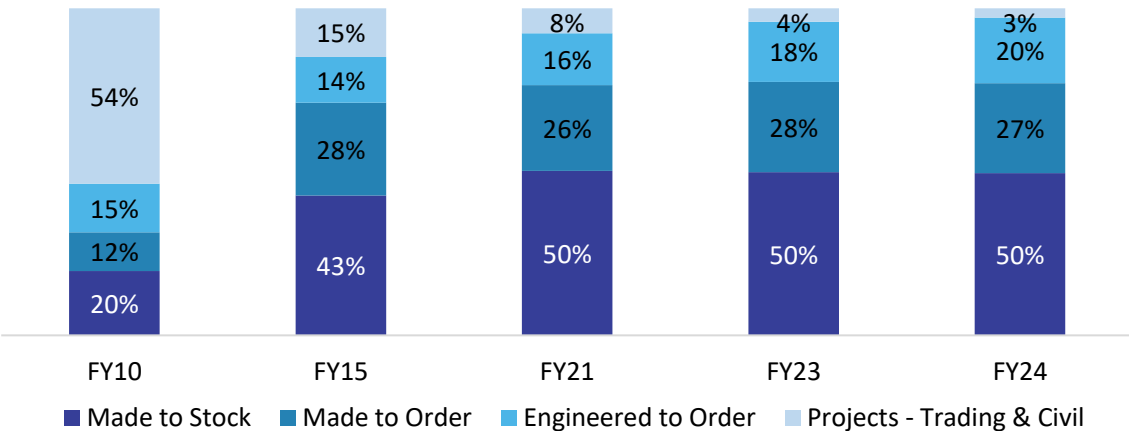
Small Pumps



Power



Improving Product Mix



Note: Pumps installed in Projects jobs are included in Engineered to Order

Only KBL (Standalone) has a presence in EPC/Projects Business. No international subsidiaries are present in EPC/Projects.

Building & Construction

- One of the fastest-growing business sectors in India and the leading supplier of firefighting pumping solutions in the Indian market.
- Catering to segments like, Residential and Commercial buildings, Malls, Hotels, Hospitals, Airports, Metro Rails, Tunnels, Warehouses, Data centers.
- Supplying pumps and solutions for applications like Firefighting, HYPN, HVAC and Dewatering
- Dedicated manufacturing facility at Shirwal, Maharashtra.
- Business through both, B2B and channel networks spread across Tier-I and Tier-II cities.
- World's first Multistage Multi Outlet (MSMO) fire pump designed and approved by Factory Mutual.
- Protecting iconic structures globally – new Houses of Parliament of India, The Shard, London, Marina Bay Sands, Singapore, Flame Towers, Baku, Marmara Tunnel, Turkey, Atal Tunnel, Statue of Unity and Yashobhoomi, the largest convention center in Asia.



Enriching Lives



New Parliament, India



Surat Diamond Bourse, India



Atal Tunnel, India



Samsung Opera House, India



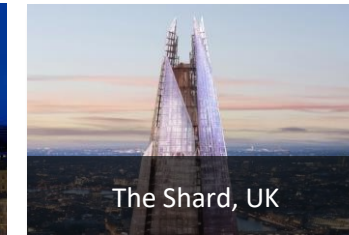
Yashobhoomi Convention center, India



Statue of Unity, India



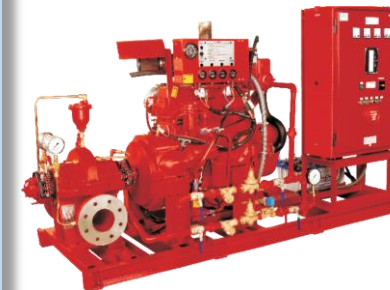
Flame Towers, Baku



The Shard, UK



Burj Al Arab, Dubai



FM/UL Fire Pumpset



KW-LC for HVAC



Pressure Boosting System HYPN



MSMO for High-Rise Buildings

Building & Construction



Industry

- Market approach - B2B and Channel network across India.
- Pump Quality, reliability and life cycle cost are key considerations of customer.
- Catering to various process industries such as Chemical and Pharma, Sugar, Steel, Cement, Paper and Pulp, Textiles and Coal.
- KBL is focused on catering to fast-growing segments in India like Distilleries, Chemicals and Pharma.
- Business associations with more than 50+ steel plants across India. Many pump installations across some of the top steel plants in the country have been working satisfactorily for more than 2 decades.
- Global presence with supplies through leading original plant Manufacturers of steel plants.
- Supplying pumps to the largest Companies globally for over eight decades.
- With the availability of proven and reliable designs for various applications, KBL is the most preferred supplier for more than 500+ sugar plants across India.



Enriching Lives



Circulating Water, Uttam Value Steel, India



Tata Steel, India



Bhilai Steel, India



Corus Steel, The Netherlands



Abencor Suministros, Spain



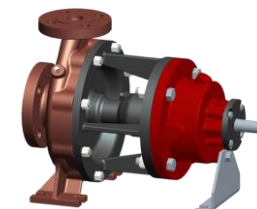
A S Baltic Chemical Terminal, Estonia



GK-P



ROMAK



AT



Dbxe SS

Industry



Enriching Lives



Water Resource Management

- Design, supply, test, erect and commission projects for raw water intake, water treatment, desalination, Sewage Pumping Stations (SPS) and Sewage Treatment Plants (STP) based on advanced technologies.
- Today, over 1,00,000 Kirloskar pumps are successfully operational across the globe in over 100 water bodies, as part of various government, public and private projects.
- Product supply against government tenders, mainly through EPC contractors - Prequalification, Brand approval and Prices are key factors.
- KBL's exclusive Lowest Life-cycle Cost (LLC™) pump series is responsible for reducing energy costs and cutting emissions whilst increasing operating reliability in many of the prominent water intake projects.



Enriching Lives



MCGM, India



UP Jal Nigam, India



Guwahati, India



BMA, Thailand



Rand Water, South Africa



Sohar, Oman



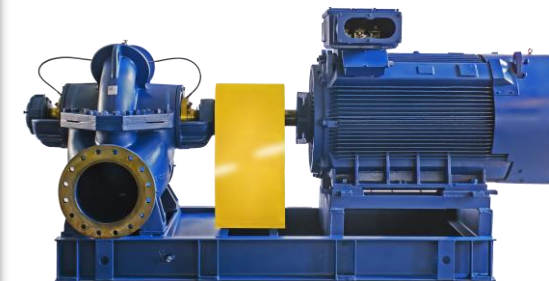
United Utilities, UK



Yorkshire Water, UK



Thames Water, UK



LLC Pump Series



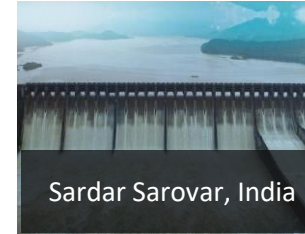
Autoprime Pump sets

Irrigation

- KBL's expertise in executing irrigation projects, including some of the world's largest irrigation projects, is attributed to our capacity to manufacture large-size pumps and manage end-to-end projects.
- Today, KBL's pumping solutions are part of over 200 large-scale government irrigation projects globally, including countries such as Senegal, Vietnam, Egypt, Portugal and India.
- In India, the Company is associated with Sardar Sarovar Narmada Nigam Limited, one of the world's largest pumping schemes benefiting water supply to 5.40 million people and 30 Villages in Gujarat
- KBL's irrigation projects have bolstered agricultural output in Senegal, Laos, Cambodia, Vietnam, and Suriname, thereby fostering economic and social development.
- KBL's philosophy of triple A (AAA), i.e. Adaptable, Affordable and Appropriate solutions, is the essential basis of a partnership that extends across various continents, organisations and customers.



Enriching Lives



Sardar Sarovar, India



Senegal



Laos



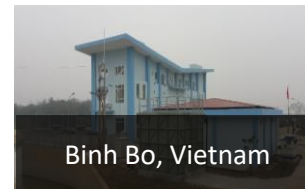
Egypt



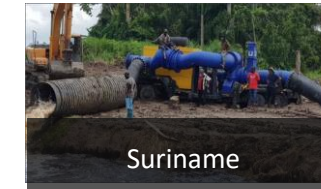
EDIA, Portugal



Bheema LIS, India



Binh Bo, Vietnam



Suriname



Babina LIS, India



Concrete Volute Pump



Fish-friendly Pump

Valves

- Specialises in the manufacture of valves in all sizes, ranging from 25 mm to customised large-size valves extending up to 5000 mm.
- Valves comply with domestic as well as international design standards such as IS/ BSEN/ AWWA specifications.
- Over the last 6 decades, KBL valves have been among the most trusted and widely preferred fluid control solutions in industries like municipal corporations, water supply authorities, power plants, oil & gas, process liquids and slurries in industries.
- KBL is listed among the top global manufacturers and suppliers of large valves, such as 3800 mm size butterfly valves, 1800 mm sluice valves, 3000 mm flap valves and 1800 mm.
- KBL is the proud manufacturer of India's largest Multi-door Non-return valves (MDNRV), measuring 2000 mm (complying with IS: 5312- Part 2 standards).



Enriching Lives



Sohar, Oman



Sharjah, UAE



MCGM, India



GMADA, India



NVDA, India



JNTPP, India



Sluice Valve



Multi-Door Non-Return Valve



Resilient Seated Sluice Valve



Suction Diffuser Valve



Duel Plate Check Valve



Reflux Valve



Triple Duty Valve



Tamper Proof Kinetic Air Valve



Wafer Check Valve



Cast Steel Check Valve



Cast Steel Globe Valve



Cast Steel Gate Valve

Water, Irrigation and Valves



Enriching Lives



south east water

MORRISON
Utility Services

JACOBS

Marubeni
CORPORATION

مياه العقبة
Aqaba Water



VEOLIA

United
Utilities

Bournemouth
Water

AffinityWater

AECOM

MEKOROT
Israel National Water Co.

HYUNDAI
ENGINEERING & CONSTRUCTION CO. LTD.

M
M
MOTT
MACDONALD



TATA CONSULTING ENGINEERS LIMITED

NJS

Tecnimont

LARSEN & TOUBRO

वाष्कोस
WAPCOS

Royal
HaskoningDHV
Enhancing Society Together

STUP CONSULTANTS PVT. LTD.

MWH
now
part of

Stantec

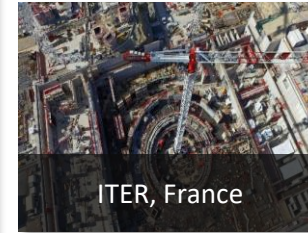


Power

- For decades, KBL's pumping solutions have been the preferred choice for various Thermal, Hydro and Nuclear power plant projects across the globe.
- KBL provides turnkey solutions including design, manufacturing, supply, erection, testing & commissioning of pumping systems for power plants.
- Pumping solutions – Concrete volute pumps, Vertical turbine pumps, Split-case pumps, Pump as turbine (PAT), Micro-hydro generator (PICO) and Canned motor pumps.
- KBL offers turnkey hydro turbine solutions, from concept to commissioning to develop hydro projects.
- KBL is the first and leading manufacturer of critical pumps for nuclear power in India. Supplied primary & secondary sodium pump to Bhavini and specialised pump sets for the International Thermonuclear Experimental Reactor (ITER) project in France, the world's largest magnetic confinement plasma physics experiment.



Enriching Lives



ITER, France



CGPL Mundra, India



Bhavini Fast Breeder Reactor, India



EGAT, Thailand



NTPC, India



Prairie State Energy, Illinois, US

Francis Turbine



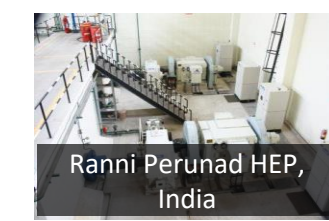
Adyanpara HEP, India

Pelton Turbine

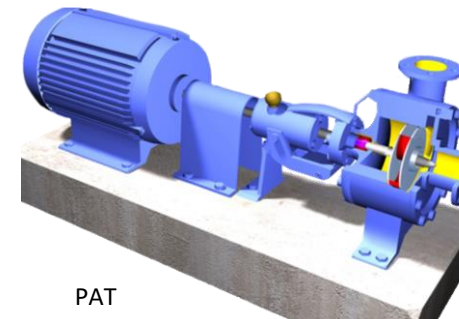


Panwi HEP, India

Kaplan Turbine



Ranni Perunad HEP, India



PAT



PICO

Power



Enriching Lives



न्यूक्लियर पावर कॉर्पोरेशन ऑफ इंडिया लिमिटेड
Nuclear Power Corporation of India Limited



هيئة كهرباء ومياه دبي
Dubai Electricity & Water Authority



SIEMENS



TOSHIBA



HITACHI
Inspire the Next



FLUOR



adani
Power



FICHTNER
Consulting Engineers Limited



Small Pumps Business

- Catering to Residential, Agricultural, Industrial and Dewatering applications.
- Manufacturer of Pumps ranging from 0.3KW to 45 KW.
- Only manufacturer operating on a Cash and carry basis.
- Offering energy-efficient products across market segments.
- In line with long-term objectives and desire to provide a reliable, durable and energy-efficient product. The Company is focused on providing products which save energy and last a lifetime.
- The Company has dedicated foundries and three manufacturing facilities in India; Dewas (Madhya Pradesh), Sanand (Gujarat) and Kaniyur (Tamil Nadu).
- This sector operates through a retail/distribution model with regional warehouses across India.
- District-level spread of distribution network (Dealers and Retailers) backed by 600+ authorised service centres across India.



Enriching Lives

Our wide range of agricultural and domestic pumps cater to the daily needs of millions of people across the globe by irrigating their farmlands and ensuring an uninterrupted water supply in their households.

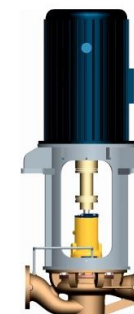


Marine and Defence

- Operated in Defence and Non-Defence segments with products offering for both On-shore and Off-shore applications.
- Major customers are Ports, Shipyards, Indian defence institutions and Ordnance factories.
- Apart from pumps, KBL offers a wide range of engineered products and systems for defence installations, including water mist systems for firefighting and pumps for pressure boosting and hydrophore systems for ships.



Enriching Lives



Oil & Gas

- KBL along with its subsidiaries, SPP Pumps, KEPL and Rodelta is a world leader in the design and manufacture of API & non-API pumps and steam turbines for the oil & gas industry.
- Today, KBL pumps are operating in over 1000 oil and gas installations which include more than 140 offshore oil fields worldwide.
- KBL possesses an inclusive oil and gas product portfolio, comprehensively serving upstream exploration and production requirements, mid-stream and downstream petrochemical and chemical process needs of some of the major offshore and onshore projects across the world.



Enriching Lives



Exxon Mobil, USA



IOCL, Panipat, India



ConocoPhillips, Indonesia



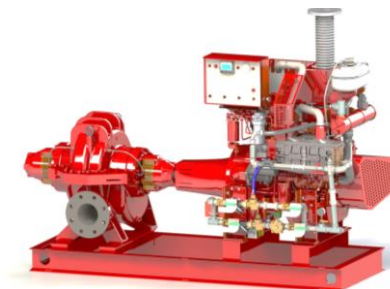
Oil India, India



ONGC, India



BP, Caspian Sea



Oil & Gas



Enriching Lives



ExxonMobil



ConocoPhillips



أرامكو السعودية
saudi aramco



Linde

Technip



ऑयल इंडिया लिमिटेड
Oil India Limited



meil



Petrofac

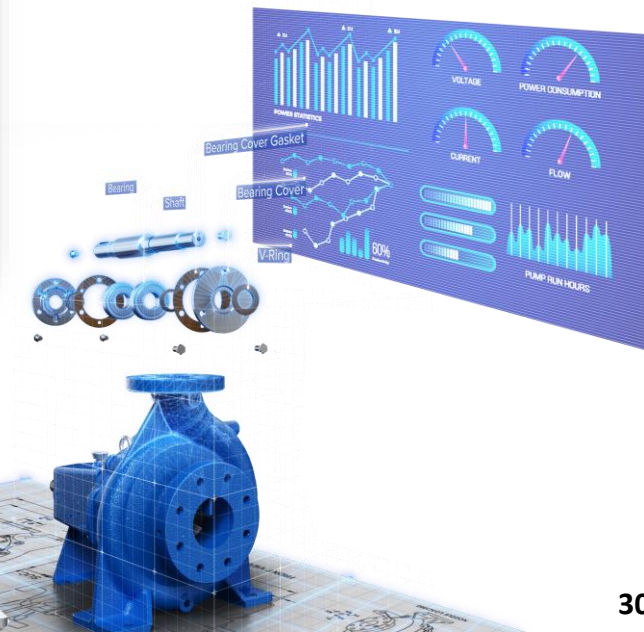


After-Market Support

- The Customer Service & Spares division manages spares and services for standard pumps and is supported by more than 80 authorised dealers across India.
- Meanwhile, the Engineering Service Division handles spares and services for large engineered pumps, with a network of over 50 authorised dealers nationwide.
- Apart from offering spares and services KBL offers energy-audit of pump sets, refurbishment and retro-fitment solutions to customers.
- Apart from traditional after-market services, KBL also offers support to customers using new technologies such as -
 - AR-based training for product servicing.
 - Remote pump health monitoring system for predictive maintenance and spare replacement.
 - 3D scanner and printer systems for faster component availability for any model.



Enriching Lives



State-Of-The-Art Manufacturing Facilities



Enriching Lives



KIRLOSKARVADI, Est. in 1910

KBL's 1st plant, with facilities starting from foundry to machining, assembly, & testing of various pumps ranging from 5 kW to 4,500 kW



DEWAS, Est. in 1962

2nd largest plant with well-equipped facility for various pumps for agriculture, domestic water supply, dewatering, and industrial utility applications up to 30 HP



KANIYUR, Est in 2011

Dedicated for domestic pumps. World's 1st & only pump plant to deploy 100% women workforce. Equipped with computerised testing setup and semi-mechanized assembly setup for pump manufacturing



SANAND, Est. in 2012

"The Submersible Pump Capital of India". Factory exclusively for borewell submersible pumps. End-to-end capabilities from designing and manufacturing to testing and packing of pumps for all categories like agriculture, domestic & industry segment



SHIRWAL, Est. in 2014

Dedicated pump assembly facility for HYPN systems and IoT-enabled panels. Well-equipped with latest state-of-the-art technologies necessary for ensuring assured precision and superior inspection standards

Our Innovative Solutions



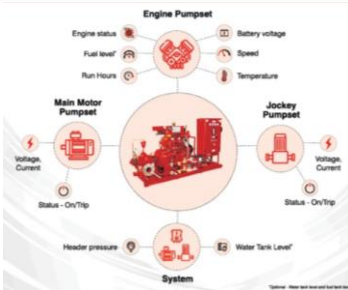
Enriching Lives



Solar Pumping System



Pump Selection Package



KirloSmart Fire



Lowest Life-Cycle Cost (LLC)™ Pump



Pumps for Nuclear Power Plant Application



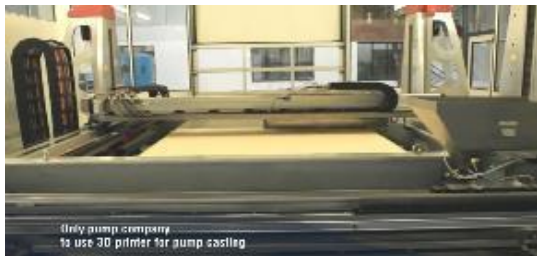
IoT based remote monitoring solution
KirloSmart



Augmented Reality Mobile Training



PICO



Additive Manufacturing 3D Printer

Global Footprint Through Local Presence



Enriching Lives



Corporate Office and Global Headquarters

1. Pune, India



Overseas Presence

2. Atlanta, US
3. Coleford, UK
4. Almelo, The Netherlands
5. Johannesburg, South Africa
6. Jebel Ali, UAE
7. Cairo, Egypt
8. Bangkok, Thailand



Manufacturing Plants

9. Kirloskarvadi, India
10. Shirwal, India
11. Sanand, India
12. Kaniyur, India
13. Dewas, India



Domestic Subsidiaries and Associate companies

14. Karad Projects and Motors Limited, Karad
15. The Kolhapur Steel Limited, Kolhapur
16. Kirloskar Corrocoat Private Limited, Kirloskarvadi
17. Kirloskar Ebara Pumps Limited, Kirloskarvadi

Highly Qualified Management Team



Enriching Lives



Mr. Sanjay Kirloskar

Chairman & Managing Director



Mr. Alok Kirloskar

***Director – KBL
Managing Director – KBI B.V.***



Ms. Rama Kirloskar

***Joint Managing Director- KBL
Managing Director – KEPL***



Mr. Chittaranjan Mate

Senior Vice President (Finance)



Mr. Ravish Mittal

***Chief Financial Officer[^]
Vice President – Finance***

- Holds Bachelor's in Science degree in Mechanical Engineering from the Illinois Institute of Technology in Chicago, USA.
- On Boards of DCM Shriram Industries Ltd., Kirloskar Ebara Pumps Ltd., Kirloskar Brothers International B.V., The Netherlands and SPP Pumps Limited, UK.

- Bachelor in Business Administration with concentration in finance from Carnegie Mellon University, Pittsburgh. He has the honour to be on the deans list for this academic excellence.
- Worked in a start-up from 2006 as Business Development manager at Sonasoft Inc (Microsoft CSP)
- Headed industry sector in KBL and on board since July 18th 2012. MD of SPP Pumps Ltd since January 2012 and CEO of Kirloskar Brothers International BV since January 2015.

- Double major in Mathematics and Biology from Bryn Mawr College, USA.
- Served as a GM and Head of Product Portfolio Management at KBL. Prior to KBL, worked with Polaris Partners, Boston based VC firm as well as Visterra Inc., an MIT biotech start-up company.
- Also on the Board of Karad Projects and Motors Limited, Prakar Investments Pvt Ltd. And KPT Industries Limited

- B. Com & Chartered Accountant by qualification
- 40+ years of rich experience in Finance
- Before joining KBL worked with Kirloskar Ebara Pumps Limited since 1989 and handled various assignments in Finance as well as several other departments

- Chartered Accountant and has completed executive education from IIM Bangalore
- Fellow member of Institute of Directors India & London (F.IOD).
- He has work experience of over 28 years in field of finance, strategic evaluation, risk analysis, treasury & forex management, investor relations, etc.
- Before joining KBL worked with Trivitron Healthcare since 2019 and handled various assignments in Finance as well as several other departments

Board of Directors



Enriching Lives



Mr. M. S. Unnikrishnan
Independent Director

- Former MD & CEO of Thermax Group
- Graduate in Mechanical Engineering from VNIT, Nagpur, Advanced Management Program from the Harvard Business School, Boston, USA
- CEO of IITB-Monash Research Academy
- Currently on the Board of KEC Int. Ltd.



Mr. Shrinivas V. Dempo
Independent Director

- M.Sc. in Industrial Administration & Finance from Carnegie Mellon University, USA
- Chairman Goa-based Dempo Group, with diversified interests in industries like shipbuilding, food processing, real estate and newspaper publishing



Mr. Shobinder Duggal
Independent Director

- Bachelor's in Economics (Hons.) from St. Stephens College, Delhi University and member of ICAI
- 35 years of work experience with the Nestle group in India and Switzerland.



Ms. Ramni Nirula
Independent Director

- Holds Bachelor's Degree in Economic and Master's degree in Business Administration from Delhi University
- Retired Senior General Manager of ICICI Bank Ltd.
- >4 decades of experience in financial services sector. Currently Ms. Nirula is on the Boards of DCM Shriram Ltd., HEG Limited, Usha Martin Ltd.



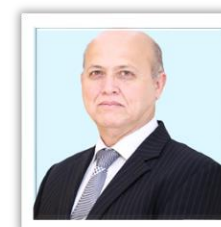
Mr. Vivek Pendharkar
Independent Director

- SEP, Business Administration from Stanford University Graduate School of Business, MSEE, Computer Engineering from Virginia Tech. BS Electrical Engineering from Birla Institute of Technology and Science Pilani
- Technology Executive based in Silicon Valley for 30+ years with experience spanning Fortune 500 companies as well as Early-Stage Venture backed start-ups and CEO positions for the past 15 years.
- Worked in successive breakthrough technologies emerging out of Silicon Valley.



Ms. Rekha Sethi
Independent Director

- An alumnus of St Stephens College, Delhi University. Director General of the All-India Management Association (AIMA), the apex body for management in India.
- Serving on the Boards of some leading Indian companies as an Independent Director



Mr. Vinayak Deshpande
Independent Director

- Graduate in Chemical Engineering from IIT, Kharagpur
- 42+ years of experience in industrial domain
- Served as a Managing Director at Tata Honeywell in 2000, then at Tata Teleservices, HCC and Tata Projects
- Serves as a Board member for few of the leading Indian companies such as Voltas Ltd., Praj Industries Ltd., etc

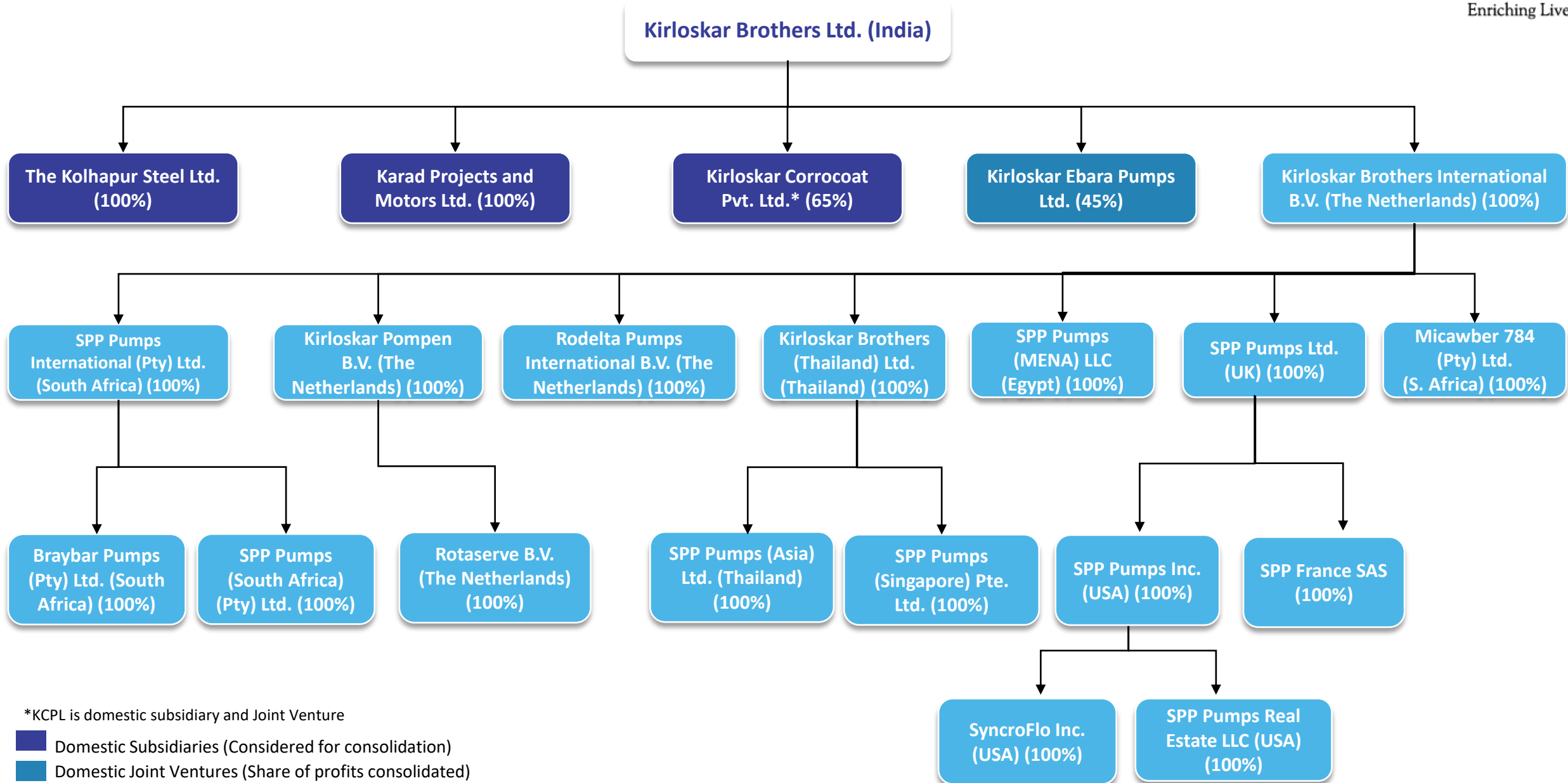
Our Joint Ventures & Subsidiaries



Group Structure



Enriching Lives



*KCPL is domestic subsidiary and Joint Venture

- Domestic Subsidiaries (Considered for consolidation)
- Domestic Joint Ventures (Share of profits consolidated)
- International Subsidiaries (Considered for consolidation)

Leveraging the localised global presence

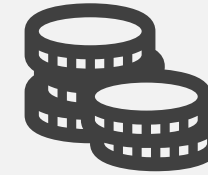


Enriching Lives

KBL is leveraging the localised global presence through cost-synergies, duty-free access and local sourcing norms

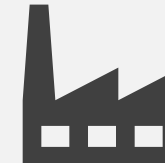
- Reduction in turnaround time
- Lower freight costs
- Subsidiaries do local value addition in terms of components, repair, maintenance and services, etc.

**Cost
Synergies**



- Duty-free access to fast-growing ASEAN region through value addition done in Thailand. (20%-30% depending on product)
- Local manufacturers preference especially in Thailand & South Africa
- SPP Inc. USA is compliant with the new 'Buy American' program and meets the criteria

**Duty-free Access
& preference
to Local
Manufacturers**



- Presence in South Africa through a local subsidiary to comply with Broad-Based Black Economic Empowerment Program
- Other subsidiaries in the US, UK and Netherland to adhere to local sourcing norms

**Local Sourcing
Norms and
Regulations**



Kirloskar Brothers International B.V.*, The Netherlands



Enriching Lives

Genesis	<ul style="list-style-type: none"> • Wholly owned subsidiary of Kirloskar Brothers Limited • SPV established as an Investment Company for all international businesses 			
Product Profile	<ul style="list-style-type: none"> • Bi-directional Axial Flow pumps • Chemical pumps • Containerized pump sets • Electro-submersible pumps • Fire fighting pumps & Products • Plumbing & HVAC Systems • Pre-packaged Pumping Systems • Transformer oil pumps • Water supply pumps 			
Industries Catered	<ul style="list-style-type: none"> • Chemicals • Commercial Building Services • District Heating • Dry Dock • Fire • Flood Control • HVAC • Industrials • Irrigation • Mining • Municipal Water Supply • Oil & Gas • Power • Pulp & Paper • Transformer • Water treatment & supply 			
Geographies Catered	<ul style="list-style-type: none"> • Cambodia • China • Egypt • France • Iraq • Malaysia • Philippines • Poland • Singapore • South Africa • South-East Asia • Thailand • Turkey • UAE • UK • Italy • Vietnam • Laos • USA • Vietnam 			

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (€ Mn.)	131.3	106.6	104.0	133.5	139.5
EBITDA (€ Mn.)	4.1	9.6	2.9	12.1	15.6
EBITDA Margin %	3.1%	9.0%	2.8%	9.0%	11.2%
PAT (€ Mn.)	(1.9)	4.4	(1.8)	5.6	7.7
PAT Margin %	-	4.1%	-	4.2%	5.5%

* Holding company of all international businesses

Note: Hedge accounting implemented by SPP UK from July 22 hence effect of currency fluctuation will be minimal

Genesis	<ul style="list-style-type: none">• 145+ years of heritage• R&D, manufacturing and test facilities in the UK• Highest market share in fire pump packages business• Current Orderbook: £ 87 million for SPP Group	
Product Profile	<ul style="list-style-type: none">• Lowest Life Cycle Pumps for water supply and industrial• Firefighting pumps• Transformer oil pumps• Containerised pump sets	<ul style="list-style-type: none">• Electro-submersible pumps• Vertical Line shaft pumps• Multi-Stage, Multi-Outlet pumps• Framework & AMC Services contracts
Industries Catered	<ul style="list-style-type: none">• Commercial Building• Power and traction Transformer• Oil & Gas - Midstream• Waste-Water Mgt• Chemicals• Flood Control	<ul style="list-style-type: none">• Fire• Power• Municipal Water Supply• Spares & Services• Oil & Gas Upstream
Geographies Catered	<ul style="list-style-type: none">• Italy• UK• USA• France• Egypt	<ul style="list-style-type: none">• UAE• Singapore• South Africa• Poland• South-East Asia

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (£ Mn.)	95.6	75.5	73.4	94.5	102.3
EBITDA (£ Mn.)	3.3	6.6	2.2	8.3	13.3
EBITDA Margin %	3.4%	8.8%	3.0%	8.8%	13.0%
PAT (£ Mn.)	0.4	4.2	0.2	4.8	8.3
PAT Margin %	0.4%	5.6%	0.3%	5.1%	8.1%

Note: Including SPP Inc., SyncroFlo Inc. and SPP France

Note: Hedge accounting implemented from July 22 hence effect of currency fluctuation will be minimal

Strategy

- ✓ Leading digital & innovative initiatives for KBL Group
- ✓ Pushing the maintenance services business which started in 2016.
- ✓ Diversifying the product profile and growth in the USA market
- ✓ Focus on the service business with large number of framework contracts



Rodelta Pumps International B.V., The Netherlands



Enriching Lives

Genesis	<ul style="list-style-type: none">Established by Sulzer in 1946, acquired by KBL in June 2015 is a leading manufacturer of API and Non-API pumpsR&D, manufacturing and test facilities in Almelo, NetherlandsCurrent Orderbook: € 6 million	
Product Profile	<ul style="list-style-type: none">API Pumps conforming to API-610 standards, 12th editionPumps for Municipal Water Supply complying to EU StandardsPre-fabricated Concrete Volute Pumps, Bi-directional Axial Flow PumpsAfter-sales & services for upgradation of pumps and pump stations in the Benelux region	
Industries Catered	<ul style="list-style-type: none">Oil & Gas MidstreamWaste-WaterOil & Gas UpstreamChemicalsPulp & PaperWater	<ul style="list-style-type: none">PowerDry DockIrrigationFlood ControlDistrict Heating
Geographies Catered	<ul style="list-style-type: none">ChinaBeneluxIraqSouth-East AsiaTurkeyUAEUK	

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (€ Mn.)	7.8	8.6	3.9	6.9	6.6
EBITDA (€ Mn.)	(0.4)	0.5	(1.1)	0.1	(0.6)
EBITDA Margin %	-	5.9%	-	1.0%	-
PAT (€ Mn.)	(1.1)	0.1	(1.7)	(0.4)	(1.0)
PAT Margin %	-	1.1%	-	-	-

Note: Along with KPBV and Rotaserve

Strategy
✓ Niche product launches – fish-friendly pumps; and OH5 pumps for Hydrogen Production
✓ Turnaround & improve profitability through a specialised product profile
✓ Leverage the brand profile and expand the geographic presence



Kirloskar Brothers (Thailand) Limited, Thailand



Enriching Lives

Genesis

- Assembly and packaging for sales of centrifugal pumpsets in South-East Asia
- Provides duty-free access to fast-growing ASEAN region through value addition done in Thailand.
- Current Orderbook: **Thb 503 million**

Product Profile

- Fire fighting pumps
- Chemical pumps
- Water supply pumps
- Waste water pumps
- Services (Field service and service centers)

Industries Catered

- Chemicals
- Mining
- Municipal Water Supply
- Power
- Commercial Building Services (Fire & HVAC)

Geographies Catered

- Thailand
- Singapore
- Malaysia
- Cambodia
- Laos
- Philippines
- Vietnam

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (THB in Mn.)	381.1	344.1	372.7	586.8	386.8
EBITDA (THB in Mn.)	22.7	36.6	2.9	43.0	10.1
EBITDA Margin %	6.0%	10.6%	0.8%	7.3%	2.6%
PAT (THB in Mn.)	(3.8)	14.8	(17.1)	12.5	(15.1)
PAT Margin %	-	4.3%	-	2.1%	-

Note : Financials Include SPP Asia and SPP Singapore

Strategy

- ✓ Access ASEAN region duty-free through value addition in Thailand
- ✓ Brand Development and distribution network expansion in ASEAN region
- ✓ Continue to reduce the lumpiness of the cashflows by focussing to build a standard and engineered daily business



Braybar Pumps Limited, South Africa



Enriching Lives

Genesis

- Manufacturing and sales of high head multi-stage pumps, rubber lined slurry pumps and white metal lined bearings
- Successfully overcome BBBEE regulations and turned around the business by changing the business mix over the last three years.
- Current Orderbook: **ZAR 29 million**

Product Profile

- Fire fighting pumps
- Mine de-watering pumps
- Chemical pumps
- Water supply pumps
- Re-engineering services for all pumps
- Services (Field service and service centers)

Industries Catered

- Mining (Copper, Gold, Uranium)
- Water supply
- Chemicals
- Commercial Building Services (Fire & HVAC)

Geographies Catered

- South Africa
- Mozabique
- Zambia
- Kenya
- Botswana
- Uganda
- Angola
- Tanzania

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (ZAR Mn.)	72.1	71.5	77.8	107.6	104.2
EBITDA (ZAR Mn.)	(3.3)	13.7	12.6	22.8	19.1
EBITDA Margin %	-	19.2%	16.2%	21.2%	18.4%
PAT (ZAR Mn.)	(9.4)	5.4	6.4	10.1	13.1
PAT Margin %	-	7.5%	8.2%	9.4%	12.6%

Note: Along with SPP International, SPP SA and Micawber

Strategy

- ✓ Improve product mix
- ✓ Maintain profitability
- ✓ Continue growth in service framework contracts



Karad Projects And Motors Limited (KPML)



Enriching Lives

Genesis

- KPML is a wholly owned subsidiary of KBL.
- 3 manufacturing plants located at Karad, Maharashtra, India.
- Expertise in manufacturing Electrical Stampings, Stators, Rotors, Shaft, Rotor fitted shafts, AC rotating machines, Mini water handling pumps, Connecting Rods and Drive Units

Product Profile

- **Stamping:** Electrical Stampings, Core packs, Wound Stators, Die Cast Rotors, Copper Brazed Rotors, Rotor Fitted Shafts, etc.
- **Motors:** 3 Phase AC induction Motors (incl. IE4, IE5), Elevator Motors, Submersible Pump - Stators -Rotor fitted shaft, Stators ,Domestic water handling pumps, etc.
- **Components:** Drive Units for Pumps & Connecting Rods for ACR industry, Components for auto priming system (Priming tank & Coalescer)

Industries Catered

- Pumps
- Hermetic Compressors
- Healthcare
- Elevator

Geographies Catered

- India
- Austria
- Germany
- France
- USA
- Mexico
- China
- Spain
- UK

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	321.9	308.4	477.5	515.1	506.5
EBITDA (Rs. Crores)	33.7	33.4	55.3	64.6	88.4
EBITDA Margin %	10.5%	10.8%	11.6%	12.5%	17.5%
PAT (Rs. Crores)	19.9	37.6	34.7	41.5	53.0
PAT Margin %	6.2%	12.2%	7.3%	8.1%	10.5%

Strategy

- ✓ Cost Leadership through Backward Integration
- ✓ Product expansion – Electronics, Smart Systems and Products



Kirloskar Ebara Pumps Limited



Enriching Lives

Genesis

- JV in 1988 between KBL and Ebara Corporation to manufacture and supply rotary equipment like process pumps, boiler feed water pumps, steam turbines for mechanical drive and steam turbine generators, etc. required for critical applications in hydrocarbon processing industries and power projects
- Current Orderbook: **Rs. 378 Crores**

Product Profile

- **Pumps:** Centrifugal pumps as per API 610, Multistage Boiler feedwater pumps
- **Turbines:** API 611 Steam turbines, Non-API Saturated Steam Turbine, Hydraulic Power Recovery Turbine (HPRT)

Industries Catered

- Oil & Gas (Downstream – Refineries, Bio-refineries, Pipelines and Depots)
- LPG and LNG Bottling Plants
- Fertilizers
- Power
- Nuclear Energy
- Cogen Power Plants

Geographies Catered

- Indian Subcontinent
- Europe
- Central Asia
- South-East Asia
- Middle-East

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	160.9	180.4	223.4	231.0	301.3
EBITDA (Rs. Crores)	19.0	36.6	44.5	38.4	40.4
EBITDA Margin %	11.8%	20.3%	19.9%	16.7%	13.4%
PAT (Rs. Crores)	8.0	20.3	28.5	23.8	22.6
PAT Margin %	5.0%	11.2%	12.8%	10.3%	7.5%

Strategy

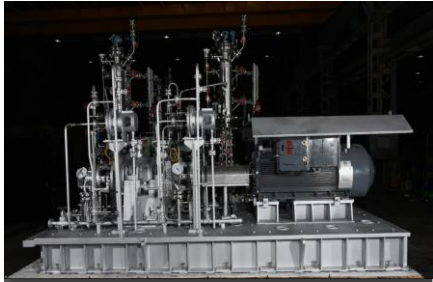
- ✓ Expand Service offering across the geographies catered
- ✓ Leverage proven track record and approvals with customers
- ✓ Improve margin profile and profitability through cost leadership
- ✓ Maintain the robust order book trajectory



Kirloskar Ebara Pumps Limited



Enriching Lives



Isomerization Reactor Feed Pumps for HPCL, Mumbai



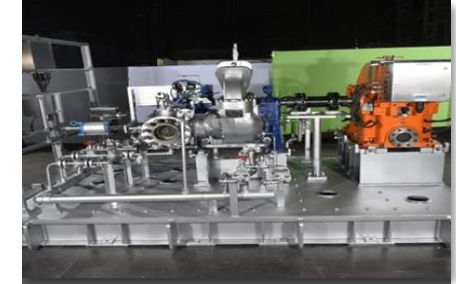
BPCL, Mumbai



Saudi Aramco Base Oil Company (Luberef)- Saudi Arabia



Boiler feed Pumps to MIRFA International Power & Water Company, Abu Dhabi



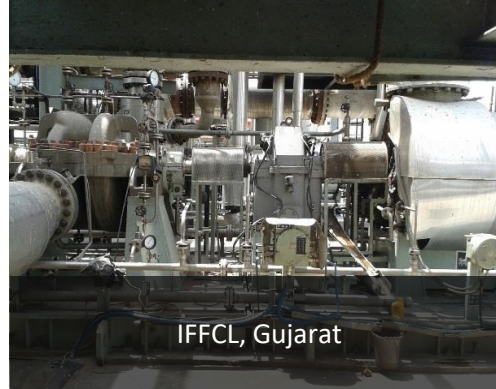
2350 kW API Drive Turbine supplied to Aeroto Boldrocchi



BB4 Pumps Supplied to PT. South Pacific Viscous, Indonesia



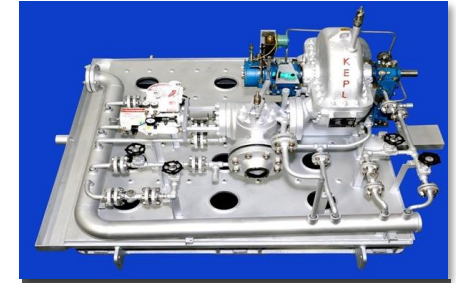
Fench water application Pump for Reliance Industries Limited, Gujarat



IFFCL, Gujarat



Auxiliary boiler feed pump package for Nuclear Power Corporation



380 kW API Drive Turbine supplied to ISGEC for Pt Pemukasakti Manisindah, Indonesia

API Pumps

- OH1 - KE1
- OH2 - UCW/KESS
- OH3 - KV3
- OH5 - KV5
- BB1 - KBAD
- BB2 - KS/KBSD
- BB2 - R2/KBTS, R2D/KBTD
- BB3 - KB3S/KB3D
- BB4 - SS/KBSH, SSD/KBDH
- BB5 - DCS/KBDS, DCD/KBDD
- VS1 - VPCS/KVSL, VPCH/KVSH
- VS4 - KVS4

Non-API Pumps

- BFW Pump - MSS/KBSL
- BFW Pump - MSSH/KBSM
- RO Pump - KRO

Steam Turbines

- Saturated Steam Turbines (SST)
- Power Generation/Turbo Gensets (TG Set)
- Drive Turbines (DT)

Kirloskar Ebara Pumps Limited



Enriching Lives



LARSEN & TOUBRO



Abu Dhabi Water & Electricity Authority



PETRONAS



SAMSUNG ENGINEERING

The Kolhapur Steel Limited (TKSL)



Enriching Lives

Genesis

- Established in the year 1965.
- Steel castings in the weight range of 300 kg-10 tonne single piece casting
- State-of-the-art facility with IBR and NORSOK certifications
- Installed Capacity: 3,600 MTPA

Product Profile

- High Grade Steel Alloy Castings for
- Pumps
 - Steel Turbines
 - Hydro Turbines
 - Valves
 - General Engineering

Industries Catered

- Turbomachines
- Shipping & Heavy Engineering
- Earthmoving
- Mining
- Power

Geographies Catered

- India
- South Korea

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	30.9	20.9	31.4	45.6	53.4
EBITDA (Rs. Crores)	(8.6)	(10.8)	(12.4)	(14.0)	(17.9)
EBITDA Margin %	-	-	-	-	-
PAT (Rs. Crores)	(11.6)	(13.9)	(15.8)	(23.4)	(24.3)
PAT Margin %	-	-	-	-	-

Strategy

- ✓ Enhance the operational efficiency
- ✓ Rationalise cost structure



Kirloskar Corrocoat Private Limited



Enriching Lives

Genesis

- JV between KBL and Corrocoat Ltd. U.K. Company manufactures glass flake polymer coatings at its state-of-the-art plant at Kirloskarvadi , Maharashtra.
- Undertakes turnkey projects for supply and application of energy enhancing and anti-corrosion and anti-erosion coatings on a pumps, valves, pipelines and other equipment

Product Profile

- Anti Corrosion Coating Materials :
- **Corroglass** - High performance engineering glass flake filled composites
 - **Corrocoat** - A range of tailor-made, high performance polymeric solutions for critical service applications
 - **Plasmet** - High performance, abrasion-resistant protective coatings and surface-tolerant primers.
 - **Fluiglide** - Energy efficiency coatings

Industries Catered

- Oil & Gas
- Petrochemicals
- Power
- Steel
- Water
- Waste Management

Markets Catered

- Pump and Valve Users
- Oil Refineries
- Power plants

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	24.3	20.1	25.8	35.3	40.5
EBITDA (Rs. Crores)	1.7	0.1	1.3	4.3	7.0
EBITDA Margin %	6.8%	0.7%	4.9%	12.1%	17.3%
PAT (Rs. Crores)	0.1	-0.9	0.2	2.5	4.6
PAT Margin %	0.2%	-	0.9%	7.2%	11.3%

Strategy

- ✓ *Product Differentiation – Provide innovative solutions to the customers to enhance efficiency and life of pumps , valves and pipelines*
- ✓ *Developed unique solution to remain ahead of the curve- Innovative product range for Power Sector supported by FGD Regulation and marine anti-corrosion applications*



Strategic Focus



A Unique Value Proposition



Enriching Lives

Global Presence – Leveraging Brand Value & Domain Expertise

- KBL is a global company with local presence across all major trading blocks.
- Manufacturing locations spread across 4 continents in 5 countries **ensures cost efficiency, reduced turnaround time and adherence to local sourcing norms**

End to end offering – One Stop Solution

- **From Conceptualization to Manufacturing to Implementation** has resulted into offering complete basket of solutions to the customers across multiple industries across multiple geographies.

Diversified Proposition – Unimpacted by Cyclicity

- KBL has a diversified presence across multiple segments and multiple business models
- **Multiple Segments Catered:** B2B, B2C and B2G
- **Diverse Business Models:** Made to Stock, Made to Order, Engineered to Order, EPC and Services.

Driving Synergies through Innovation & Complementary Offerings

Leveraging innovations and product/service offerings across subsidiaries to synergize the value proposition like

- KEPL focuses on **downstream Oil and Gas solutions**, SPP Pumps focuses on **upstream Oil and Gas solutions** and Rodelta focuses on **midstream Oil and Gas solutions**
- **3-D printing** at Kirloskarvadi is used to reduce turnaround time for SPP Pumps Service Business and new product development



Staying Ahead of the Curve through Digital Initiatives



Enriching Lives

- Over a decade, KBL has strategically invested in various strategic digital initiatives like:
 - **Virtual Reality (VR)**
 - **Augmented Reality (AR)**
 - **Artificial Intelligence (AI)**
 - **Internet of Things (IoT)**
 - **3-D Printing**
- Provides Technological Advantage and additional revenue streams in services business
- Salesforce (SFDC) and SAP-S4 HANA for Automation and ERP Solutions

Leading towards Digital Transformation In Pumps Industry

3D Printing

- **World's Largest 3-D printer for foundries** installed in 2013 at Kirloskarvadi Plant
- Contributes significantly towards faster turnaround time in preparing the moulds and cores for casting of pump components. Pumps are used for domestic and export applications.
- **Flexible and Universal** - Supports competitor's pumps and products for retro-fitment and reengineering

AR/ VR

- Used for training the employees and customers
- Consistent service delivery by documenting knowledge of service engineers over a decade & ensuring this knowledge is the IP of KBL

AI-ML

- Dolphin – Proprietary Machine Learning Algorithm
- Analysis automation based on historical and live data – Higher uptime and lowered catastrophic failure for customers

IoT

- Remote multiple pump monitoring and diagnostics tool – Accessible through smartphones and computers, helps in spare parts management
- IoT enables manufacturing across domestic plants

Subscription Platform - Creating Market Opportunity



Enriching Lives

Subscription platform is aimed towards leveraging the **technological and domain expertise** to create a scalable and sustainable business

Traditional Solution

- Manage customer site, refurbish, repair & upgrade all pumps in phased manner
- Periodic site visits resulting to higher manpower required
- Difficult to scale-up the offering
- Higher turnaround time



new

KBL's Innovative Solution - Subscription Platform

- Proprietary Innovative Solution by KBL
- Remote failure prediction analytics, troubleshooting and monitoring
- Lower turnaround time
 - No periodic site visits required.
- Higher uptime, lower catastrophic failures and spare part inventory carrying costs to the customer
- Highly scalable with less manpower requirement



Market Opportunities

- **Scalable & Universal:**
 - The proprietary algorithm keeps on improving on a live basis
 - With easy scalability, product can be scaled across geographies
- **Multiple Revenue Streams:**
 - Subscription fees (recurring service revenue without additional costs) and product revenue on repairs, upgrades and maintenance.
 - Potential to convert all the existing AMC and Framework contracts into subscription platform



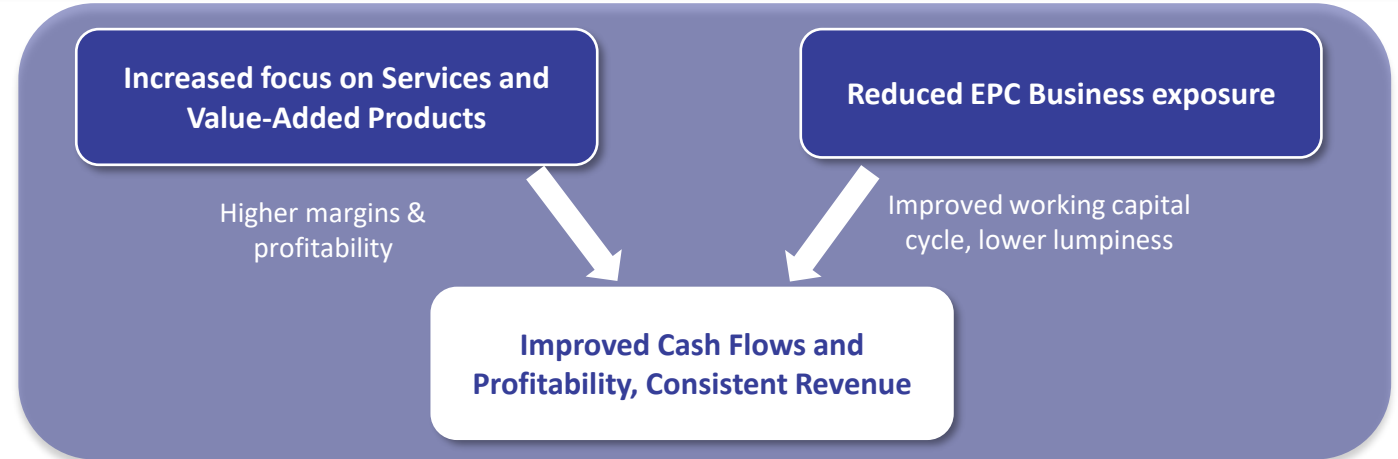
Way Ahead....



Enriching Lives

KBL has strategically reduced EPC business exposure and increased contribution from Services & Value-Added Products

- Reduced exposure in low margin, lumpy and WC intensive EPC orders since 2008.
- Share of EPC to the revenue has come down drastically (**75% in FY10 to 3% in FY24**)
- Taking selective exposure in profitable contracts
- Very few old projects orders remain unexecuted
- Presence in Water, Power & Irrigation sectors without taking EPC exposure



Strategy Going Forward

Increase share of **value-added products** across geographies and **subscription services** in key international subsidiaries

Focus on Value-Added Products & Services

Out of **23 patents** applied, **19 patents** awarded (**2 USA valid patents**)
Monetize digital IP acquired over years by expanding contribution from services business & value-added products

Monetize IPs

Expand & deepen geographic presence by leveraging presence of international subsidiaries while complying to local sourcing norms

Leverage Global Presence

Debottlenecking at key domestic subsidiaries
Cost optimisation across subsidiaries

Debottlenecking & Cost Optimisation

R&D Centers experts having rich industry experience
8 new products have earned the India Design Mark in last 5 years

Strong Thrust on Quality & Product Innovation

Historical Performance

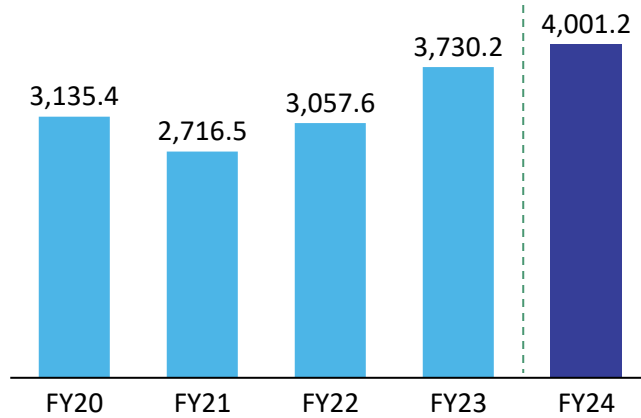


Historical Financial Performance - Consolidated

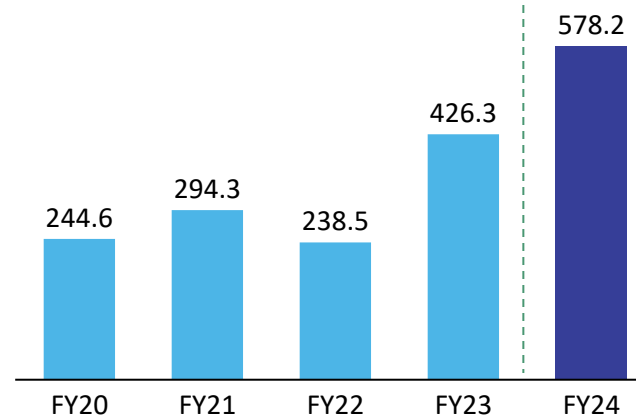


Enriching Lives

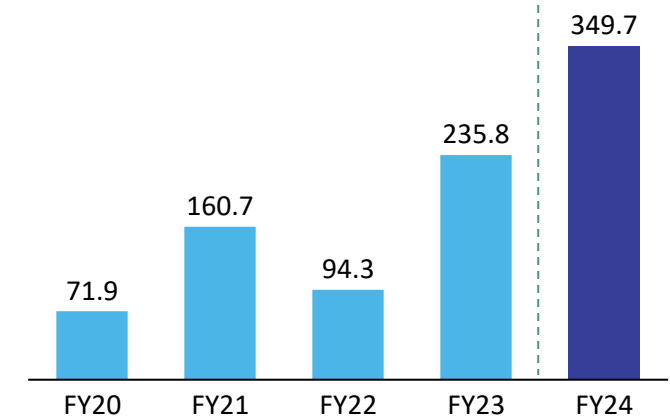
Revenue (Rs. Crores)



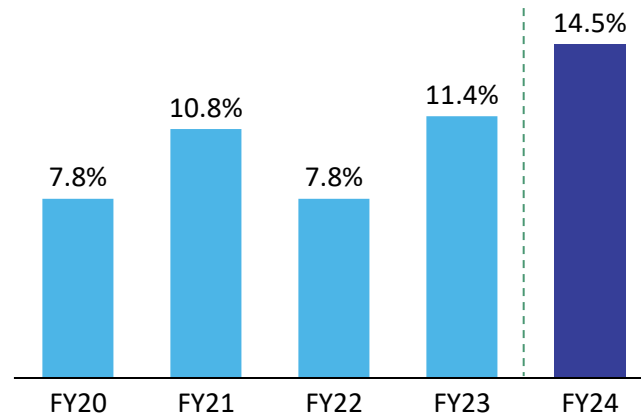
EBITDA (Rs. Crores)



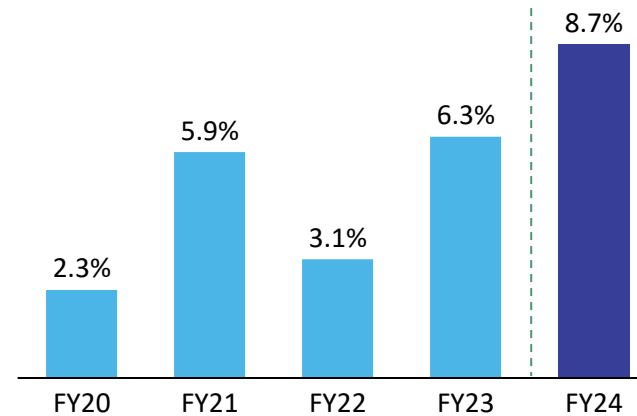
PAT (Rs. Crores)



EBITDA Margin (%)



PAT Margin (%)

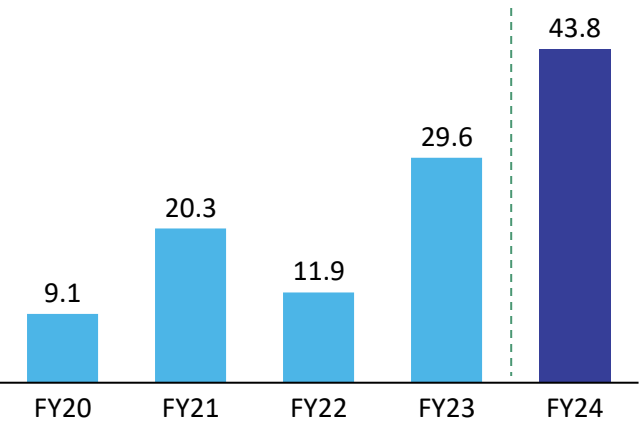


Historical Financial Performance - Consolidated

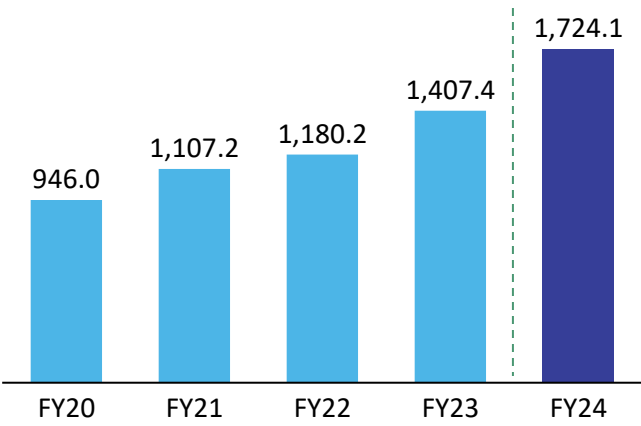


Enriching Lives

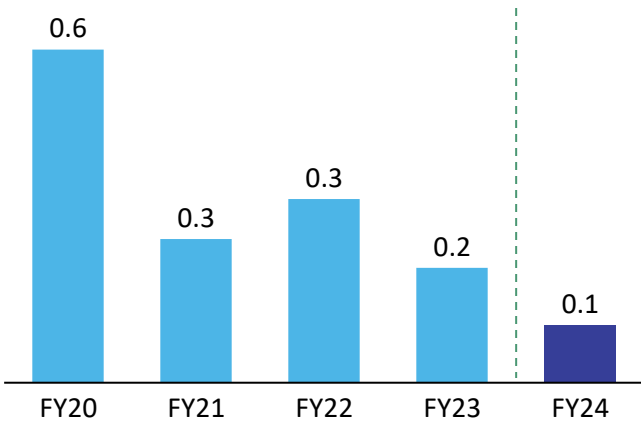
EPS (in Rs.)



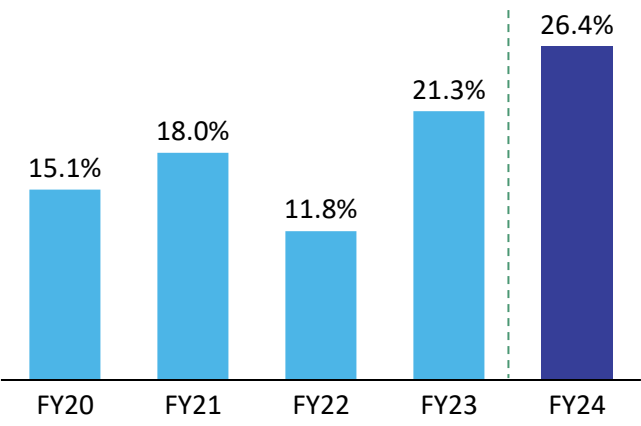
Net Worth (Rs. Crores)



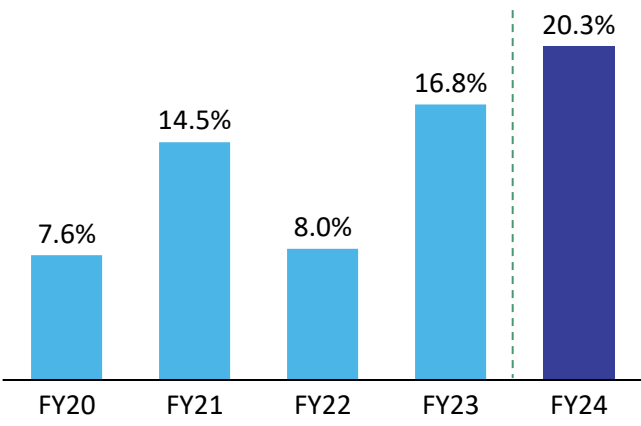
Leverage (X)



RoCE (%)



RoE(%)



Consolidated Profit & Loss Statement



Enriching Lives

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Net Revenue from Operations (Net of Excise)	4,001.2	3,730.2	3,057.6	2,716.5	3,135.4
Other Income	58.6	27.3	32.4	53.8	37.6
Materials Consumed	1,983.0	1,954.7	1,680.3	1,449.5	1,641.9
Gross Profit	2,076.8	1,802.8	1,409.7	1,320.8	1,531.1
Gross Margin (%)	51.9%	48.3%	46.1%	48.6%	48.8%
Employee Expenses	672.7	565.1	501.5	488.8	531.1
Other Expenses	825.9	811.3	669.7	537.7	755.4
EBITDA	578.2	426.3	238.5	294.3	244.6
EBITDA Margin (%)¹	14.5%	11.4%	7.8%	10.8%	7.8%
Finance Costs	25.8	35.4	33.5	44.2	52.1
Depreciation	78.4	68.6	69.5	68.0	71.2
Exceptional Item	(6.6)	4.2	0.0	0.0	0.0
Profit Before Tax (PBT)	480.6	318.1	135.5	182.1	121.3
Taxes	141.0	93.1	54.0	28.2	53.0
Profit After Tax (PAT)	339.6	225.1	81.5	153.9	68.3
Share in profit of joint venture company	10.1	10.7	12.8	6.8	3.6
PAT after profit of joint venture company	349.7	235.8	94.3	160.7	71.9
PAT Margin (%)¹	8.7%	6.3%	3.1%	5.9%	2.3%
Earnings Per Share (EPS)	43.84	29.59	11.88	20.29	9.05

1. EBITDA & Reported PAT margin is % to Revenue from Operations

Consolidated Balance Sheet Statement



Enriching Lives

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Non Current assets					
Property, Plant and Equipment	578.7	481.4	487.0	428.4	429.4
Capital work in progress	32.0	81.3	26.7	72.9	50.8
Intangible assets	4.1	4.8	3.7	5.4	6.8
Right to use assets	36.6	30.6	27.4	30.2	48.4
Goodwill	14.4	14.4	13.9	14.1	14.2
Investment Property	0.5	0.7	0.2	2.5	2.5
Financial Assets					
(i) Investments	96.5	88.5	79.7	68.0	59.3
(ii) Loans	0.0	0.0	0.0	0.0	9.8
(iii) Trade Receivables	60.8	57.4	39.0	59.6	64.5
(iv) Others	17.7	16.9	25.4	16.6	5.6
Deferred Tax Assets (net)	27.7	40.8	41.8	47.2	32.0
Other non-current assets	69.3	72.5	103.7	103.7	96.4
Total Non Current Assets	938.3	889.0	848.5	848.6	819.7
Current Assets					
Inventories	852.3	714.0	643.5	602.8	615.7
Financial Assets					
(i) Trade receivables	524.4	488.5	515.2	463.7	489.7
(ii) Cash and Cash Equivalents	265.9	221.3	134.1	173.5	317.0
(iii) Other Bank balances	26.9	31.6	29.8	1.9	3.9
(iv) Investments	298.3	226.7	253.4	126.8	45.0
Current Tax Assets(Net)	5.3	5.7	9.3	6.6	6.2
Other financial assets incl. Loans	96.1	103.5	86.7	100.2	102.8
Other current assets	317.4	335.5	341.8	390.5	447.8
Total Current Assets	2,386.6	2,126.8	2,013.9	1,866.0	2,028.1
Total Assets	3,324.9	3,015.8	2,862.3	2,714.6	2,847.8

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Equity					
Equity Share capital	15.9	15.9	15.9	15.9	15.9
Other Equity	1,703.1	1,388.1	1,161.5	1,088.8	927.2
Non Controlling Interest	5.1	3.4	2.6	2.5	2.9
Total Equity	1,724.1	1,407.4	1,180.0	1,107.2	946.0
Financial liabilities					
(i) Borrowings	64.6	110.9	136.4	84.0	117.0
(ii) Other Financial liabilities	5.5	3.7	15.1	9.7	21.5
(iii) Trade Payables	8.3	8.0	7.5	9.0	10.3
Other non current Liability	80.6	85.2	68.8	21.5	24.5
Deferred tax liabilities (Net)	-	-	-	-	-
Provisions	37.0	44.8	25.9	24.6	25.7
Total Non Current Liabilities	196.0	252.6	253.7	148.8	199.0
Financial liabilities					
(i) Borrowings	90.3	141.8	238.8	216.5	432.9
(ii) Trade Payables	663.1	601.8	591.1	549.8	535.0
(iii) Other financial liabilities	166.6	164.1	155.0	228.3	249.0
Provisions	77.6	83.9	74.0	55.3	62.7
Other current liabilities	402.0	358.2	369.7	408.7	423.2
Current tax liabilities (Net)	5.2	6.1	-	-	-
Total Current Liabilities	1,404.8	1,355.8	1,428.6	1,458.6	1,702.8
Total Equity and Liabilities	3,324.9	3,015.8	2,862.3	2,714.6	2,847.8

Consolidated Cash Flow Statement



Enriching Lives

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Profit Before Taxes	480.6	318.1	135.5	182.1	121.3
Changes in working capital	27.0	81.3	18.8	170.1	219.9
Cash generated from operations	507.6	399.4	154.3	352.2	341.2
Direct taxes paid (net of refund)	126.4	67.4	41.4	35.8	36.0
Net Cash from Operating Activities	381.2	332.0	112.9	316.4	305.2
Net Cash from Investing Activities	(189.4)	(75.6)	(181.9)	(143.9)	(171.2)
Net Cash from Financing Activities	(147.3)	(169.4)	29.8	(315.3)	125.1
Net Increase in cash and cash equivalents	44.6	87.0	(39.1)	(143.5)	258.6
Add: Cash & Cash equivalents at the beginning of the period	221.3	134.3	173.5	317.0	58.4
Cash & Cash equivalents at the end of the period	265.9	221.3	134.4	173.5	317.0

Awards & Accolades



Dewas – Greenco Gold certified
Kaniyur and Sanand - Greenco Bronze certified



KBL’s Dewas plant won the prestigious Total Productive Maintenance (TPM) award by Japan Institute of Plant Maintenance (JIPM)



Appreciation by His Royal Highness the King of Thailand for KBL’s presence on-site at the Mae Sai cave to offer their technical expertise during the soccer team cave rescue operation

ESG Initiatives

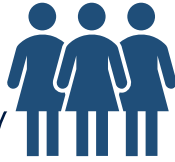


Enriching Lives



Environmental

- Solar & wind power contribute 20%-30% of total power consumption
- Target of reducing energy consumption by 2% year on year Plants CII GreenCo rated
- Energy efficient lighting system & rainwater harvesting & reduction, reuse and recycling of water
- Use recycled products as raw material inputs, negligible plastic consumption and plastic waste
- **Zero Discharge Facilities** - No release of toxic, non - biodegradable, non-recyclable waste, liquid discharge
- Manufacturer highly efficient products and energy saving coatings meeting European MEI Norms
- Suppliers engagement with on environmental issues



Social

- Vikas Charitable Trust established in 1994
- CSR activities revolves around Education, Employment, Healthcare, Animal Welfare, Re-skilling War Veterans and Women Empowerment
- Improve lives of community where we operate
- Social impact initiatives are measured by a third party
- **Employee Welfare:** Multi-pronged approach towards employee development.
- Focused on all aspects of diversity in workforce be it Gender, Regional or through Affirmative actions. No discrimination made during hiring process irrespective of the position's location, level or type of work



Governance

- Sustainability reporting since 2009-10 and integrated reporting since 2018-19
- Mandatory Code of ethics examination taken by all the employees every year.
- The Board has an optimum combination of Executive and Non-Executive directors and gender diversification
- Risk Management Governance
- Occupation Healthy Policy
- Regular review and updation of policies in response to the changing requirements
- Whistleblower and POSH policies
- GDPR Compliant

Examples of our CSR activities in India

- Supporting creation of clean water source for underprivileged school kids
- Health-check, eye-check camps and Vaccination camps
- Tree Plantation
- Donating first aid boxes to schools of underprivileged school kids
- Self-employment awareness campaign amongst unemployed youths
- Provision & Up-gradation of education facilities for underprivileged school kids
- Save girl-child campaigns and Sponsoring foods for orphaned kids
- Awareness campaign for young farmers relating cultivating & cattle breeding best practices

Examples of our CSR activities outside India

- SPP Pumps recognized as one of UK's best Apprenticeship Employers in the regional final of the National Apprenticeship Awards 2013
- Listed in England's top 100 apprenticeship employers by City & Guilds and the National Apprenticeship service
- Working with hospice and foodbanks in the UK around our manufacturing facilities to ensure food availability throughout the year
- Work with the Hero's First Foundation in the USA to raise money for war veterans of the Iraq and Afghanistan campaigns which is donated to hospitals and skill building institutions
- Sponsor skill building programs in the Republic of South Africa
- 2% of average net profit for preceding 3 financial years are invested in CSR activities

Shaping Tomorrow: A Commitment to Corporate Social Responsibility



Enriching Lives

All-women operated manufacturing facility in Kaniyur & 35% women workforce in Sanand factory is testimony towards gender equality and women empowerment



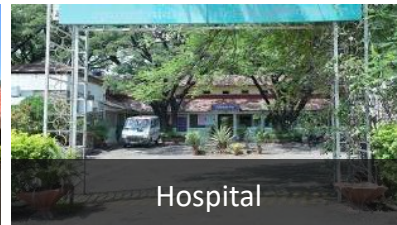
KBL conducts an array of activities and campaigns throughout the year. The company focuses on three areas for its CSR contributions Education, Healthcare, and Environment through the Vikas Charitable trust and Sou. Radhabai Trust



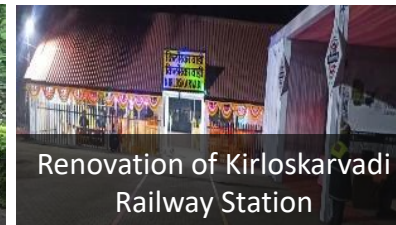
Biodiversity Project



Kirloskar High School



Hospital



Renovation of Kirloskarvadi Railway Station



Special Bus Donation to Rashtriya Lifesaving Society (India)



Skill Training Program

THANK YOU

For further information, please contact

Company



Enriching Lives

CIN: L29113PN1920PLC000670

Mr. Chittaranjan Mate

Email: Chittaranjan.Mate@kbl.co.in

www.kirloskarpumps.com

Investor Relations Advisor

SGA Strategic Growth Advisors

CIN: U74140MH2010PTC204285

Ms. Ami Parekh / Mr. Jigar Kavaiya

E: ami.parekh@sgapl.net / jigar.kavaiya@sgapl.net

T: +91 8082466052 / +91 9920602034

www.sgapl.net